

Assistant Chief Executive  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,617,080	2,751,840
Premises	201,970	217,040
Transport	48,050	54,550
Supplies and Services	3,559,168	3,416,938
Third Party and Transfer Pymts	200,000	200,000
Support Services	101,210	101,210
Debt Charges and Borrowing	505,862	38,992
	<b>7,233,340</b>	<b>6,780,570</b>
<b>Revenue Income</b>		
Internal Recharges	(515,630)	(606,530)
Grants	(262,910)	(262,910)
Other Reimbursements and Conts	(853,140)	(406,270)
Customer and Client Receipts	(285,090)	(335,090)
	<b>(1,916,770)</b>	<b>(1,610,800)</b>
<b>Assistant Chief Executive Total Net Budget</b>	<b>5,316,570</b>	<b>5,169,770</b>
<b>Objective Analysis</b>		
ACE Director	135,980	135,790
Communities Team	609,010	611,820
Democratic Services	1,995,540	2,010,080
Museums, Arts & Culture	1,803,890	1,697,890
North East Combined Authority	42,860	42,860
Policy, Comms and Performance	729,290	671,330
<b>Assistant Chief Executive Total Net Budget</b>	<b>5,316,570</b>	<b>5,169,770</b>

ACE Director  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	129,980	129,980
Transport	3,000	3,000
Supplies and Services	3,000	2,810
	<b>135,980</b>	<b>135,790</b>
<b>ACE Director Total Net Budget</b>	<b>135,980</b>	<b>135,790</b>
<b>Objective Analysis</b>		
ACE Director	135,980	135,790
<b>ACE Director Total Net Budget</b>	<b>135,980</b>	<b>135,790</b>

Communities Team  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	425,010	524,570
Premises	62,000	80,420
Transport	(3,830)	2,670
Supplies and Services	332,370	301,600
Support Services	90,000	90,000
Debt Charges and Borrowing	19,670	19,670
	<b>925,220</b>	<b>1,018,930</b>
<b>Revenue Income</b>		
Internal Recharges	(259,710)	(350,610)
Other Reimbursements and Conts	(54,000)	(54,000)
Customer and Client Receipts	(2,500)	(2,500)
	<b>(316,210)</b>	<b>(407,110)</b>
<b>Communities Team Total Net Budget</b>	<b>609,010</b>	<b>611,820</b>
<b>Objective Analysis</b>		
Children's Rights Team	70,470	71,320
Communities Team Costs	222,900	231,850
Communities Other	8,500	8,500
Community Buildings	77,910	96,130
Ward Budgets	229,230	204,020
<b>Communities Team Total Net Budget</b>	<b>609,010</b>	<b>611,820</b>

Democratic Services  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	882,920	897,460
Premises	27,880	27,880
Transport	25,330	25,330
Supplies and Services	1,159,030	1,159,030
Support Services	850	850
	<b>2,096,010</b>	<b>2,110,550</b>
<b>Revenue Income</b>		
Internal Recharges	(2,920)	(2,920)
Other Reimbursements and Conts	(93,020)	(93,020)
Customer and Client Receipts	(4,530)	(4,530)
	<b>(100,470)</b>	<b>(100,470)</b>
<b>Democratic Services Total Net Budget</b>	<b>1,995,540</b>	<b>2,010,080</b>
<b>Objective Analysis</b>		
Democratic Services Management	443,720	451,450
Electoral Services	569,700	575,040
Lord Mayors	67,830	69,300
Members Allowance	914,290	914,290
<b>Democratic Services Total Net Budget</b>	<b>1,995,540</b>	<b>2,010,080</b>

**Museums, Arts & Culture  
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	104,120	106,120
Premises	112,090	108,740
Transport	3,390	3,390
Supplies and Services	1,799,300	1,694,650
Third Party and Transfer Pymts	200,000	200,000
Support Services	5,000	5,000
Debt Charges and Borrowing	483,140	16,270
	<b>2,707,040</b>	<b>2,134,170</b>
<b>Revenue Income</b>		
Grants	(215,100)	(215,100)
Other Reimbursements and Conts	(508,870)	(42,000)
Customer and Client Receipts	(179,180)	(179,180)
	<b>(903,150)</b>	<b>(436,280)</b>
<b>Museums, Arts &amp; Culture Total Net Budget</b>	<b>1,803,890</b>	<b>1,697,890</b>
<b>Objective Analysis</b>		
Arts and Culture	690,930	689,580
Museums and Archives	1,112,960	1,008,310
<b>Museums, Arts &amp; Culture Total Net Budget</b>	<b>1,803,890</b>	<b>1,697,890</b>

North East Combined Authority  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Supplies and Services	42,860	42,860
	<b>42,860</b>	<b>42,860</b>
<b>North East Combined Authority Total Net Budget</b>	<b>42,860</b>	<b>42,860</b>
<b>Objective Analysis</b>		
North East Combined Authority	42,860	42,860
<b>North East Combined Authority Total Net Budget</b>	<b>42,860</b>	<b>42,860</b>

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	1,075,050	1,093,710
Transport	20,160	20,160
Supplies and Services	222,608	215,988
Support Services	5,360	5,360
Debt Charges and Borrowing	3,052	3,052
	<b>1,326,230</b>	<b>1,338,270</b>
<b>Revenue Income</b>		
Internal Recharges	(253,000)	(253,000)
Grants	(47,810)	(47,810)
Other Reimbursements and Conts	(197,250)	(217,250)
Customer and Client Receipts	(98,880)	(148,880)
	<b>(596,940)</b>	<b>(666,940)</b>
<b>Policy, Comms and Performance Total Net Budget</b>	<b>729,290</b>	<b>671,330</b>
<b>Objective Analysis</b>		
Policy and Communications	713,210	655,250
Professional Assistants	16,080	16,080
<b>Policy, Comms and Performance Total Net Budget</b>	<b>729,290</b>	<b>671,330</b>

Operations & Reg Services  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	60,667,405	59,265,565
Premises	10,332,690	9,304,960
Transport	13,442,160	10,451,740
Supplies and Services	29,982,985	30,181,635
Third Party and Transfer Pymts	17,563,580	18,757,370
Support Services	201,940	223,840
Debt Charges and Borrowing	3,960,330	2,704,510
	<b>136,151,090</b>	<b>130,889,620</b>
<b>Revenue Income</b>		
Internal Recharges	(79,261,360)	(73,803,190)
Grants	(5,404,750)	(5,467,020)
Other Reimbursements and Conts	(226,700)	(226,700)
Customer and Client Receipts	(43,011,880)	(43,917,920)
	<b>(127,904,690)</b>	<b>(123,414,830)</b>
<b>Operations &amp; Reg Services Total Net Budget</b>	<b>8,246,400</b>	<b>7,474,790</b>
<b>Objective Analysis</b>		
Community Hubs	4,905,520	4,228,200
Environment&Public Protection	917,890	757,270
Facilities Serv and Civic Mgmt	(635,710)	(913,080)
Local services	19,469,900	20,381,570
Operations	(276,760)	(379,640)
Operations Management	(77,610)	458,910
Parking	(8,923,700)	(9,680,310)
Resilience Planning	192,980	183,090
Single Point of Leadership	(7,326,110)	(7,561,220)
<b>Operations &amp; Reg Services Total Net Budget</b>	<b>8,246,400</b>	<b>7,474,790</b>



Community Hubs  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	3,993,195	2,510,005
Premises	4,165,110	3,382,350
Transport	61,470	33,850
Supplies and Services	4,658,215	5,032,715
Third Party and Transfer Pymts	-	950,000
Support Services	46,140	46,140
Debt Charges and Borrowing	44,600	44,600
	<b>12,968,730</b>	<b>11,999,660</b>
<b>Revenue Income</b>		
Internal Recharges	(1,173,050)	(1,173,050)
Grants	(5,404,750)	(5,404,750)
Other Reimbursements and Conts	(133,120)	(133,120)
Customer and Client Receipts	(1,352,290)	(1,060,540)
	<b>(8,063,210)</b>	<b>(7,771,460)</b>
<b>Community Hubs Total Net Budget</b>	<b>4,905,520</b>	<b>4,228,200</b>
<b>Objective Analysis</b>		
City Hall	27,250	27,250
Customer Contact and Libraries	4,828,270	4,087,640
Parks and Open Spaces	50,000	113,310
<b>Community Hubs Total Net Budget</b>	<b>4,905,520</b>	<b>4,228,200</b>

Environment&Public Protection  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,277,210	2,260,390
Premises	11,040	9,560
Transport	35,460	35,460
Supplies and Services	338,770	336,500
Third Party and Transfer Pymts	120,940	120,940
Support Services	(114,820)	(254,870)
	<b>2,668,600</b>	<b>2,507,980</b>
<b>Revenue Income</b>		
Customer and Client Receipts	(1,750,710)	(1,750,710)
	<b>(1,750,710)</b>	<b>(1,750,710)</b>
<b>Environment&amp;Public Protection Total Net Budget</b>	<b>917,890</b>	<b>757,270</b>
<b>Objective Analysis</b>		
Commercial Team	479,850	522,100
Environmental Protection	420,800	428,870
Licensing	(309,200)	(519,090)
Public Protection and Neighbourhoods	326,440	325,390
<b>Environment&amp;Public Protection Total Net Budget</b>	<b>917,890</b>	<b>757,270</b>

Facilities Serv and Civic Mgmt  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	17,180,210	16,461,970
Premises	1,431,650	1,278,050
Transport	348,550	368,960
Supplies and Services	5,549,970	5,153,040
Support Services	7,100	148,040
Debt Charges and Borrowing	164,040	187,040
	<b>24,681,520</b>	<b>23,597,100</b>
<b>Revenue Income</b>		
Internal Recharges	(13,675,390)	(11,670,980)
Grants	-	(42,000)
Other Reimbursements and Conts	(18,060)	(18,060)
Customer and Client Receipts	(11,623,780)	(12,779,140)
	<b>(25,317,230)</b>	<b>(24,510,180)</b>
<b>Facilities Serv and Civic Mgmt Total Net Budget</b>	<b>(635,710)</b>	<b>(913,080)</b>
<b>Objective Analysis</b>		
Building Cleaning	302,740	376,830
Caretaking	22,940	104,720
Civic Facilities	(64,780)	(145,030)
Cash and Valuables in Transit	(89,620)	(148,610)
Markets	(674,340)	(1,155,880)
School Meals	23,590	190,230
Street Wardens	21,540	30,210
Welfare Catering	(177,780)	(165,550)
<b>Facilities Serv and Civic Mgmt Total Net Budget</b>	<b>(635,710)</b>	<b>(913,080)</b>

Local services  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	9,367,310	9,824,590
Premises	525,650	511,280
Transport	3,843,700	3,684,600
Supplies and Services	1,213,370	1,316,140
Third Party and Transfer Pymts	13,043,570	13,287,360
Support Services	400	400
Debt Charges and Borrowing	372,640	358,000
	<b>28,366,640</b>	<b>28,982,370</b>
<b>Revenue Income</b>		
Internal Recharges	(4,357,760)	(4,265,210)
Customer and Client Receipts	(4,538,980)	(4,335,590)
	<b>(8,896,740)</b>	<b>(8,600,800)</b>
<b>Local services Total Net Budget</b>	<b>19,469,900</b>	<b>20,381,570</b>
<b>Objective Analysis</b>		
Environment and Local Services	3,954,300	4,072,070
Waste Collection Services	3,348,050	3,561,730
Waste Contracts	10,732,180	11,271,180
Waste Management	1,435,370	1,476,590
<b>Local services Total Net Budget</b>	<b>19,469,900</b>	<b>20,381,570</b>

Operations  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,549,050	2,659,370
Premises	1,163,920	1,109,070
Transport	5,337,570	2,514,460
Supplies and Services	1,528,000	1,752,610
Support Services	34,110	65,620
Debt Charges and Borrowing	3,001,900	1,737,720
	<b>13,614,550</b>	<b>9,838,850</b>
<b>Revenue Income</b>		
Internal Recharges	(12,155,700)	(8,414,490)
Grants	-	(20,270)
Customer and Client Receipts	(1,735,610)	(1,783,730)
	<b>(13,891,310)</b>	<b>(10,218,490)</b>
<b>Operations Total Net Budget</b>	<b>(276,760)</b>	<b>(379,640)</b>
<b>Objective Analysis</b>		
Building Control	(82,050)	(101,070)
City Transport	(2,017,840)	(2,057,310)
Depots	1,208,190	1,183,700
Energy	261,800	250,130
Safe Newcastle	353,140	344,910
<b>Operations Total Net Budget</b>	<b>(276,760)</b>	<b>(379,640)</b>

Operations Management  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	153,700	160,420
Supplies and Services	348,490	348,490
	<b>502,190</b>	<b>508,910</b>
<b>Revenue Income</b>		
Customer and Client Receipts	(579,800)	(50,000)
	<b>(579,800)</b>	<b>(50,000)</b>
<b>Operations Management Total Net Budget</b>	<b>(77,610)</b>	<b>458,910</b>
<b>Objective Analysis</b>		
Operations Management	(77,610)	458,910
<b>Operations Management Total Net Budget</b>	<b>(77,610)</b>	<b>458,910</b>

Parking  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	3,316,010	3,259,510
Premises	2,618,370	2,608,230
Transport	178,720	178,720
Supplies and Services	902,420	892,950
Support Services	108,450	97,950
Debt Charges and Borrowing	341,770	341,770
	<b>7,465,740</b>	<b>7,379,130</b>
<b>Revenue Income</b>		
Customer and Client Receipts	(16,389,440)	(17,059,440)
	<b>(16,389,440)</b>	<b>(17,059,440)</b>
<b>Parking Total Net Budget</b>	<b>(8,923,700)</b>	<b>(9,680,310)</b>
<b>Objective Analysis</b>		
Bus Lanes	(365,360)	(368,540)
Car Parking	(8,483,600)	(9,212,900)
Green Travel Plan	(74,740)	(98,870)
<b>Parking Total Net Budget</b>	<b>(8,923,700)</b>	<b>(9,680,310)</b>

Resilience Planning  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	209,390	211,000
Premises	10,000	-
Transport	3,000	2,000
Supplies and Services	6,270	13,270
	<b>228,660</b>	<b>226,270</b>
<b>Revenue Income</b>		
Other Reimbursements and Conts	(35,680)	(35,680)
Customer and Client Receipts	-	(7,500)
	<b>(35,680)</b>	<b>(43,180)</b>
<b>Resilience Planning Total Net Budget</b>	<b>192,980</b>	<b>183,090</b>
<b>Objective Analysis</b>		
Resilience Planning	192,980	183,090
<b>Resilience Planning Total Net Budget</b>	<b>192,980</b>	<b>183,090</b>



Single Point of Leadership  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	21,621,330	21,918,310
Premises	406,950	406,420
Transport	3,633,690	3,633,690
Supplies and Services	15,437,480	15,335,920
Third Party and Transfer Pymts	4,399,070	4,399,070
Support Services	120,560	120,560
Debt Charges and Borrowing	35,380	35,380
	<b>45,654,460</b>	<b>45,849,350</b>
<b>Revenue Income</b>		
Internal Recharges	(47,899,460)	(48,279,460)
Other Reimbursements and Conts	(39,840)	(39,840)
Customer and Client Receipts	(5,041,270)	(5,091,270)
	<b>(52,980,570)</b>	<b>(53,410,570)</b>
<b>Single Point of Leadership Total Net Budget</b>	<b>(7,326,110)</b>	<b>(7,561,220)</b>
<b>Objective Analysis</b>		
Architectural, Mechanical and Energy Team	(1,220,490)	(1,229,910)
City Build Overheads	2,640,120	2,685,830
Design and Construction Services	(8,745,740)	(9,017,140)
<b>Single Point of Leadership Total Net Budget</b>	<b>(7,326,110)</b>	<b>(7,561,220)</b>

People  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	144,920,905	145,725,705
Premises	18,111,205	18,036,845
Transport	1,872,870	1,327,400
Supplies and Services	97,595,755	88,556,245
Third Party and Transfer Pymts	144,871,920	155,483,710
Support Services	239,870	321,330
Debt Charges and Borrowing	275,830	253,330
	<b>407,888,355</b>	<b>409,704,565</b>
<b>Revenue Income</b>		
Internal Recharges	(11,083,090)	(10,859,260)
Grants	(200,107,100)	(199,675,320)
Other Reimbursements and Conts	(49,233,110)	(52,080,440)
Customer and Client Receipts	(18,968,205)	(21,276,565)
	<b>(279,391,505)</b>	<b>(283,891,585)</b>
<b>People Total Net Budget</b>	<b>128,496,850</b>	<b>125,812,980</b>
<b>Objective Analysis</b>		
Adult Social Care	76,458,150	71,980,280
Children's Social Care	32,981,790	36,623,250
Education	3,934,250	4,268,940
Education Schools	-	-
Inclusion Comm & Procurement	14,833,960	12,631,920
People Management	288,700	308,590
<b>People Total Net Budget</b>	<b>128,496,850</b>	<b>125,812,980</b>

Adult Social Care  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	23,358,505	23,490,665
Premises	777,815	767,295
Transport	552,790	535,900
Supplies and Services	4,677,395	2,468,305
Third Party and Transfer Pymts	112,434,130	119,568,450
Support Services	-	(24,050)
	<b>141,800,635</b>	<b>146,806,565</b>
<b>Revenue Income</b>		
Internal Recharges	(451,400)	(451,400)
Grants	(12,824,250)	(16,337,370)
Other Reimbursements and Conts	(37,756,220)	(41,096,830)
Customer and Client Receipts	(14,310,615)	(16,940,685)
	<b>(65,342,485)</b>	<b>(74,826,285)</b>
<b>Adult Social Care Total Net Budget</b>	<b>76,458,150</b>	<b>71,980,280</b>
<b>Objective Analysis</b>		
Better Care Fund	(8,101,560)	(13,328,680)
Business Finance	836,590	834,960
Business Management Support	98,030	-
Care Services	5,739,720	5,670,460
Fairer Charging Income	(3,704,200)	(3,704,200)
Learning Disability	35,654,010	32,738,910
Mental Health	6,293,620	4,964,820
Older People	27,852,290	33,254,480
Other Social Care Services	4,129,910	3,920,370
Physical Disability	6,113,740	6,137,360
Specialist Services Other	1,546,000	1,491,800
<b>Adult Social Care Total Net Budget</b>	<b>76,458,150</b>	<b>71,980,280</b>

Children's Social Care  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	16,118,390	16,528,540
Premises	244,990	243,300
Transport	625,520	617,260
Supplies and Services	1,964,880	2,137,650
Third Party and Transfer Pymts	17,968,030	20,366,660
	<b>36,921,810</b>	<b>39,893,410</b>
<b>Revenue Income</b>		
Internal Recharges	(26,820)	(8,820)
Grants	(1,521,230)	(1,680,630)
Other Reimbursements and Conts	(1,433,550)	(971,550)
Customer and Client Receipts	(958,420)	(609,160)
	<b>(3,940,020)</b>	<b>(3,270,160)</b>
<b>Children's Social Care Total Net Budget</b>	<b>32,981,790</b>	<b>36,623,250</b>
<b>Objective Analysis</b>		
Children with SEND	1,676,700	2,044,260
Corporate Parenting	2,777,060	3,199,690
Initial Contact, Referral and Assessment	2,501,240	2,549,250
Long Term Teams	3,475,830	3,726,220
Looked After Children	16,267,860	18,367,970
Other Services	2,236,540	2,292,910
Safeguarding Standards Unit	1,041,870	1,060,850
Services to Young People	2,109,850	2,428,130
Specialist Services	894,840	953,970
<b>Children's Social Care Total Net Budget</b>	<b>32,981,790</b>	<b>36,623,250</b>

Education  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	7,719,440	7,751,220
Premises	3,572,300	3,462,900
Transport	593,820	73,500
Supplies and Services	31,691,130	32,047,480
Third Party and Transfer Pymts	3,027,880	4,285,360
Support Services	94,370	94,370
Debt Charges and Borrowing	253,330	253,330
	<b>46,952,270</b>	<b>47,968,160</b>
<b>Revenue Income</b>		
Internal Recharges	(9,593,250)	(9,541,820)
Grants	(32,196,780)	(32,865,210)
Customer and Client Receipts	(1,227,990)	(1,292,190)
	<b>(43,018,020)</b>	<b>(43,699,220)</b>
<b>Education Total Net Budget</b>	<b>3,934,250</b>	<b>4,268,940</b>
<b>Objective Analysis</b>		
Access, Admissions and Attendance	110,170	123,060
Adult and Community Learning	(132,480)	(176,210)
Education Management	(2,478,430)	(2,473,060)
Employability and Skills	875,690	823,540
PFI and BSF	1,144,440	1,109,440
School Improvement	186,790	190,950
School Initiatives	2,790	2,830
School Organisation and Capital	207,790	206,030
School Support Services	(108,040)	(105,660)
School Transport	3,562,100	4,011,680
SEN	563,430	556,340
<b>Education Total Net Budget</b>	<b>3,934,250</b>	<b>4,268,940</b>

Education Schools  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	85,061,280	85,100,180
Premises	12,412,470	12,412,470
Transport	32,330	32,330
Supplies and Services	56,290,710	51,114,490
Third Party and Transfer Pymts	3,740,500	3,774,110
Support Services	-	129,580
	<b>157,537,290</b>	<b>152,563,160</b>
<b>Revenue Income</b>		
Internal Recharges	(555,770)	(401,370)
Grants	(148,140,860)	(143,331,130)
Other Reimbursements and Conts	(8,629,540)	(8,629,540)
Customer and Client Receipts	(211,120)	(201,120)
	<b>(157,537,290)</b>	<b>(152,563,160)</b>
<b>Education Schools Total Net Budget</b>	<b>-</b>	<b>-</b>
<b>Objective Analysis</b>		
Dedicated Schools Grant	(114,325,390)	(109,482,050)
Individual Schools Budgets	114,325,390	109,482,050
Schools Central Expenditure	-	-
<b>Education Schools Total Net Budget</b>	<b>-</b>	<b>-</b>

Inclusion Comm & Procurement  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	11,770,630	11,945,100
Premises	1,070,520	1,114,890
Transport	61,860	61,860
Supplies and Services	2,832,870	649,880
Third Party and Transfer Pymts	7,701,380	7,489,130
Support Services	15,500	(8,570)
Debt Charges and Borrowing	22,500	-
	<b>23,475,260</b>	<b>21,252,290</b>
<b>Revenue Income</b>		
Internal Recharges	(455,850)	(455,850)
Grants	(4,556,740)	(4,593,740)
Other Reimbursements and Conts	(1,413,800)	(1,382,520)
Customer and Client Receipts	(2,214,910)	(2,188,260)
	<b>(8,641,300)</b>	<b>(8,620,370)</b>
<b>Inclusion Comm &amp; Procurement Total Net Budget</b>	<b>14,833,960</b>	<b>12,631,920</b>
<b>Objective Analysis</b>		
Active Inclusion	3,051,670	2,938,360
Commissioning and Procurement	1,498,430	1,333,890
Family Services	4,688,800	3,111,730
Inclusion and Prevention Commissioning	4,498,210	4,174,910
Performance	1,096,850	1,073,030
<b>Inclusion Comm &amp; Procurement Total Net Budget</b>	<b>14,833,960</b>	<b>12,631,920</b>

People Management  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	892,660	910,000
Premises	33,110	35,990
Transport	6,550	6,550
Supplies and Services	138,770	138,440
Support Services	130,000	130,000
	<b>1,201,090</b>	<b>1,220,980</b>
<b>Revenue Income</b>		
Grants	(867,240)	(867,240)
Customer and Client Receipts	(45,150)	(45,150)
	<b>(912,390)</b>	<b>(912,390)</b>
<b>People Management Total Net Budget</b>	<b>288,700</b>	<b>308,590</b>
<b>Objective Analysis</b>		
Complaints and Customer Relations	241,720	246,910
Director of People	165,490	172,380
People Directorate - Miscellaneous Premises	(519,720)	(516,840)
Workforce Development	401,210	406,140
<b>People Management Total Net Budget</b>	<b>288,700</b>	<b>308,590</b>



Place  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	16,439,980	17,167,500
Premises	11,683,930	11,798,400
Transport	2,137,670	2,137,670
Supplies and Services	5,930,430	6,436,450
Third Party and Transfer Pymts	8,802,190	8,542,920
Support Services	1,066,720	1,066,720
Debt Charges and Borrowing	9,686,040	9,686,040
	<b>55,746,960</b>	<b>56,835,700</b>
<b>Revenue Income</b>		
Internal Recharges	(19,132,610)	(19,066,610)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Conts	(1,801,230)	(1,801,230)
Customer and Client Receipts	(25,915,860)	(27,404,820)
Other Income	(111,970)	(111,970)
	<b>(49,150,960)</b>	<b>(50,573,920)</b>
<b>Place Total Net Budget</b>	<b>6,596,000</b>	<b>6,261,780</b>
<b>Objective Analysis</b>		
Commercial Dev & Property	(2,877,440)	(2,959,730)
Development Management	761,820	760,490
Economic Development	1,193,190	1,137,290
Fairer Housing Unit	259,660	48,160
Major Projects	61,650	80,810
Place Director	76,060	82,220
Transport	7,121,060	7,112,540
<b>Place Total Net Budget</b>	<b>6,596,000</b>	<b>6,261,780</b>

Commercial Dev & Property  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	1,555,750	2,092,850
Premises	4,457,800	4,618,280
Transport	3,440	3,440
Supplies and Services	475,130	1,053,220
Third Party and Transfer Pymts	44,170	44,170
Support Services	727,370	727,370
Debt Charges and Borrowing	9,296,920	9,296,920
	<b>16,560,580</b>	<b>17,836,250</b>
<b>Revenue Income</b>		
Internal Recharges	(1,108,510)	(1,108,510)
Other Reimbursements and Conts	(571,080)	(571,080)
Customer and Client Receipts	(17,647,460)	(19,005,420)
Other Income	(110,970)	(110,970)
	<b>(19,438,020)</b>	<b>(20,795,980)</b>
<b>Commercial Dev &amp; Property Total Net Budget</b>	<b>(2,877,440)</b>	<b>(2,959,730)</b>
<b>Objective Analysis</b>		
Office Accommodation	4,575,230	4,535,930
Property Portfolio	(7,669,250)	(7,686,320)
Property Services	(435,310)	(424,120)
Surplus Assets	651,890	614,780
<b>Commercial Dev &amp; Property Total Net Budget</b>	<b>(2,877,440)</b>	<b>(2,959,730)</b>

Development Management  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,084,510	2,121,010
Premises	78,400	70,570
Transport	3,110	3,110
Supplies and Services	349,150	349,150
	<b>2,515,170</b>	<b>2,543,840</b>
<b>Revenue Income</b>		
Internal Recharges	(80,000)	(80,000)
Other Reimbursements and Conts	(181,240)	(181,240)
Customer and Client Receipts	(1,492,110)	(1,522,110)
	<b>(1,753,350)</b>	<b>(1,783,350)</b>
<b>Development Management Total Net Budget</b>	<b>761,820</b>	<b>760,490</b>
<b>Objective Analysis</b>		
Development Management	379,850	373,800
Housing and Planning Strategy	251,970	256,690
Local Development Framework	130,000	130,000
<b>Development Management Total Net Budget</b>	<b>761,820</b>	<b>760,490</b>

Economic Development  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	767,270	781,740
Premises	1,360	1,360
Transport	10,720	10,720
Supplies and Services	945,860	875,490
Third Party and Transfer Pymts	4,540	4,540
Support Services	39,420	39,420
	<b>1,769,170</b>	<b>1,713,270</b>
<b>Revenue Income</b>		
Internal Recharges	(419,720)	(419,720)
Other Reimbursements and Conts	(16,290)	(16,290)
Customer and Client Receipts	(139,970)	(139,970)
	<b>(575,980)</b>	<b>(575,980)</b>
<b>Economic Development Total Net Budget</b>	<b>1,193,190</b>	<b>1,137,290</b>
<b>Objective Analysis</b>		
Corporate Economic Development	568,360	505,990
Grant Funded Programmes	43,440	47,310
Projects	581,390	583,990
<b>Economic Development Total Net Budget</b>	<b>1,193,190</b>	<b>1,137,290</b>

Fairer Housing Unit  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	1,218,740	1,241,440
Premises	1,837,590	1,837,590
Transport	370	370
Supplies and Services	39,470	39,270
Support Services	279,000	279,000
	<b>3,375,170</b>	<b>3,397,670</b>
<b>Revenue Income</b>		
Internal Recharges	(945,920)	(1,179,920)
Other Reimbursements and Conts	(219,370)	(219,370)
Customer and Client Receipts	(1,949,220)	(1,949,220)
Other Income	(1,000)	(1,000)
	<b>(3,115,510)</b>	<b>(3,349,510)</b>
<b>Fairer Housing Unit Total Net Budget</b>	<b>259,660</b>	<b>48,160</b>
<b>Objective Analysis</b>		
Housing Development and Partnership	259,660	48,160
<b>Fairer Housing Unit Total Net Budget</b>	<b>259,660</b>	<b>48,160</b>

Major Projects  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	863,120	882,620
Premises	200	200
Transport	780	780
Supplies and Services	82,000	81,660
	<b>946,100</b>	<b>965,260</b>
<b>Revenue Income</b>		
Internal Recharges	(884,450)	(884,450)
	<b>(884,450)</b>	<b>(884,450)</b>
<b>Major Projects Total Net Budget</b>	<b>61,650</b>	<b>80,810</b>
<b>Objective Analysis</b>		
Major Projects	61,650	80,810
<b>Major Projects Total Net Budget</b>	<b>61,650</b>	<b>80,810</b>

Place Director  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	146,870	153,220
Transport	400	400
Supplies and Services	3,790	3,600
	<b>151,060</b>	<b>157,220</b>
<b>Revenue Income</b>		
Internal Recharges	(75,000)	(75,000)
	<b>(75,000)</b>	<b>(75,000)</b>
<b>Place Director Total Net Budget</b>	<b>76,060</b>	<b>82,220</b>
<b>Objective Analysis</b>		
Place Director	76,060	82,220
<b>Place Director Total Net Budget</b>	<b>76,060</b>	<b>82,220</b>

Transport  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	9,803,720	9,894,620
Premises	5,308,580	5,270,400
Transport	2,118,850	2,118,850
Supplies and Services	4,035,030	4,034,060
Third Party and Transfer Pymts	8,753,480	8,494,210
Support Services	20,930	20,930
Debt Charges and Borrowing	389,120	389,120
	<b>30,429,710</b>	<b>30,222,190</b>
<b>Revenue Income</b>		
Internal Recharges	(15,619,010)	(15,319,010)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Conts	(813,250)	(813,250)
Customer and Client Receipts	(4,687,100)	(4,788,100)
	<b>(23,308,650)</b>	<b>(23,109,650)</b>
<b>Transport Total Net Budget</b>	<b>7,121,060</b>	<b>7,112,540</b>
<b>Objective Analysis</b>		
Highways Maintenance and Operations	6,940,310	6,991,740
Technical Consultancy	69,190	(13,380)
Transport Development	80,600	103,220
Transportation Strategy	30,960	30,960
<b>Transport Total Net Budget</b>	<b>7,121,060</b>	<b>7,112,540</b>



**Public Health Service  
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	1,742,060	2,089,580
Premises	65,410	64,650
Transport	17,170	17,170
Supplies and Services	345,030	376,220
Third Party and Transfer Pymts	17,596,360	16,975,360
Debt Charges and Borrowing	1,628,010	1,298,010
	<b>21,394,040</b>	<b>20,820,990</b>
<b>Revenue Income</b>		
Grants	(20,049,950)	(19,238,950)
Customer and Client Receipts	(83,250)	(83,250)
	<b>(20,133,200)</b>	<b>(19,322,200)</b>
<b>Public Health Service Total Net Budget</b>	<b>1,260,840</b>	<b>1,498,790</b>
<b>Objective Analysis</b>		
Public Health	1,260,840	1,498,790
<b>Public Health Service Total Net Budget</b>	<b>1,260,840</b>	<b>1,498,790</b>

Public Health  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	1,742,060	2,089,580
Premises	65,410	64,650
Transport	17,170	17,170
Supplies and Services	345,030	376,220
Third Party and Transfer Pymts	17,596,360	16,975,360
Debt Charges and Borrowing	1,628,010	1,298,010
	<b>21,394,040</b>	<b>20,820,990</b>
<b>Revenue Income</b>		
Grants	(20,049,950)	(19,238,950)
Customer and Client Receipts	(83,250)	(83,250)
	<b>(20,133,200)</b>	<b>(19,322,200)</b>
<b>Public Health Total Net Budget</b>	<b>1,260,840</b>	<b>1,498,790</b>
<b>Objective Analysis</b>		
Public Health	1,260,840	1,498,790
<b>Public Health Total Net Budget</b>	<b>1,260,840</b>	<b>1,498,790</b>

Resources  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	27,344,840	27,144,570
Premises	49,840	72,070
Transport	79,410	67,960
Supplies and Services	5,281,240	5,217,460
Third Party and Transfer Pymts	122,250	167,250
Debt Charges and Borrowing	933,840	921,020
	<b>33,811,420</b>	<b>33,590,330</b>
<b>Revenue Income</b>		
Internal Recharges	(5,543,060)	(4,399,810)
Grants	(2,274,790)	(2,225,020)
Other Reimbursements and Conts	(2,991,700)	(2,954,740)
Customer and Client Receipts	(2,838,420)	(3,441,770)
	<b>(13,647,970)</b>	<b>(13,021,340)</b>
<b>Resources Total Net Budget</b>	<b>20,163,450</b>	<b>20,568,990</b>
<b>Objective Analysis</b>		
Audit, Risk and Insurance	501,560	510,160
Business Management (Res)	6,342,430	6,314,480
Chief Executive	297,130	315,050
Director of Resources	181,370	188,260
Financial Services	3,758,740	3,903,090
Human Resources	1,950,110	1,997,360
ICT	5,841,030	5,911,210
Legal Services	1,291,080	1,429,380
<b>Resources Total Net Budget</b>	<b>20,163,450</b>	<b>20,568,990</b>

**Audit, Risk and Insurance  
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	782,420	786,730
Supplies and Services	6,110	6,060
	<b>788,530</b>	<b>792,790</b>
<b>Revenue Income</b>		
Internal Recharges	(64,280)	(67,940)
Other Reimbursements and Conts	(222,690)	(214,690)
	<b>(286,970)</b>	<b>(282,630)</b>
<b>Audit, Risk and Insurance Total Net Budget</b>	<b>501,560</b>	<b>510,160</b>
<b>Objective Analysis</b>		
Audit, Insurance and Risk	501,560	510,160
<b>Audit, Risk and Insurance Total Net Budget</b>	<b>501,560</b>	<b>510,160</b>

**Business Management (Res)  
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	7,518,430	7,165,470
Premises	37,650	60,530
Transport	9,410	9,410
Supplies and Services	184,710	339,510
Third Party and Transfer Pymts	20,250	65,250
	<b>7,770,450</b>	<b>7,640,170</b>
<b>Revenue Income</b>		
Internal Recharges	(263,040)	(67,110)
Grants	(276,850)	(265,450)
Other Reimbursements and Conts	(152,550)	(152,550)
Customer and Client Receipts	(735,580)	(840,580)
	<b>(1,428,020)</b>	<b>(1,325,690)</b>
<b>Business Management (Res) Total Net Budget</b>	<b>6,342,430</b>	<b>6,314,480</b>
<b>Objective Analysis</b>		
Business Management	725,390	579,720
Operational Support	5,617,040	5,734,760
<b>Business Management (Res) Total Net Budget</b>	<b>6,342,430</b>	<b>6,314,480</b>

Chief Executive  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	237,660	255,580
Transport	6,000	6,000
Supplies and Services	53,470	53,470
	<b>297,130</b>	<b>315,050</b>
<b>Chief Executive Total Net Budget</b>	<b>297,130</b>	<b>315,050</b>
<b>Objective Analysis</b>		
Chief Executive	297,130	315,050
<b>Chief Executive Total Net Budget</b>	<b>297,130</b>	<b>315,050</b>

Director of Resources  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	170,490	177,380
Transport	1,000	1,000
Supplies and Services	9,880	9,880
	<b>181,370</b>	<b>188,260</b>
<b>Director of Resources Total Net Budget</b>	<b>181,370</b>	<b>188,260</b>
<b>Objective Analysis</b>		
Director of Resources	181,370	188,260
<b>Director of Resources Total Net Budget</b>	<b>181,370</b>	<b>188,260</b>

Financial Services  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	8,254,850	8,341,710
Premises	1,000	-
Transport	14,000	14,000
Supplies and Services	926,060	907,910
Third Party and Transfer Pymts	102,000	102,000
	<b>9,297,910</b>	<b>9,365,620</b>
<b>Revenue Income</b>		
Internal Recharges	(1,149,980)	(996,710)
Grants	(1,929,500)	(1,891,130)
Other Reimbursements and Conts	(1,087,460)	(1,087,460)
Customer and Client Receipts	(1,372,230)	(1,487,230)
	<b>(5,539,170)</b>	<b>(5,462,530)</b>
<b>Financial Services Total Net Budget</b>	<b>3,758,740</b>	<b>3,903,090</b>
<b>Objective Analysis</b>		
Exchequer Services	318,750	337,330
Finance	1,911,150	1,961,860
Revenues and Benefits	1,528,840	1,603,900
<b>Financial Services Total Net Budget</b>	<b>3,758,740</b>	<b>3,903,090</b>



Human Resources  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,647,650	2,650,840
Premises	11,000	11,350
Transport	17,000	9,850
Supplies and Services	463,020	254,420
	<b>3,138,670</b>	<b>2,926,460</b>
<b>Revenue Income</b>		
Internal Recharges	(468,480)	(237,090)
Grants	(45,620)	(45,620)
Other Reimbursements and Conts	(669,540)	(620,080)
Customer and Client Receipts	(4,920)	(26,310)
	<b>(1,188,560)</b>	<b>(929,100)</b>
<b>Human Resources Total Net Budget</b>	<b>1,950,110</b>	<b>1,997,360</b>
<b>Objective Analysis</b>		
Health and Safety	360,960	368,710
Operational HR	488,680	502,800
Organisational Development	754,900	767,380
Training Schemes	345,570	358,470
<b>Human Resources Total Net Budget</b>	<b>1,950,110</b>	<b>1,997,360</b>

ICT  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	5,555,480	5,457,140
Premises	190	190
Transport	29,000	22,800
Supplies and Services	3,034,240	3,064,770
Debt Charges and Borrowing	933,840	921,020
	<b>9,552,750</b>	<b>9,465,920</b>
<b>Revenue Income</b>		
Internal Recharges	(2,676,070)	(2,136,600)
Other Reimbursements and Conts	(494,960)	(515,460)
Customer and Client Receipts	(540,690)	(902,650)
	<b>(3,711,720)</b>	<b>(3,554,710)</b>
<b>ICT Total Net Budget</b>	<b>5,841,030</b>	<b>5,911,210</b>
<b>Objective Analysis</b>		
ICT Operations	3,407,510	3,479,750
Technical Refresh	2,433,520	2,431,460
<b>ICT Total Net Budget</b>	<b>5,841,030</b>	<b>5,911,210</b>

Legal Services  
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
<b>Subjective Analysis</b>		
<b>Revenue Expenditure</b>		
Employees	2,177,860	2,309,720
Transport	3,000	4,900
Supplies and Services	603,750	581,440
	<b>2,784,610</b>	<b>2,896,060</b>
<b>Revenue Income</b>		
Internal Recharges	(921,210)	(894,360)
Grants	(22,820)	(22,820)
Other Reimbursements and Conts	(364,500)	(364,500)
Customer and Client Receipts	(185,000)	(185,000)
	<b>(1,493,530)</b>	<b>(1,466,680)</b>
<b>Legal Services Total Net Budget</b>	<b>1,291,080</b>	<b>1,429,380</b>
<b>Objective Analysis</b>		
Coroners	659,330	685,220
Land Charges	(155,400)	(154,730)
Legal Services	787,150	898,890
<b>Legal Services Total Net Budget</b>	<b>1,291,080</b>	<b>1,429,380</b>