

Assistant Chief Executive
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	7,183,619	4,957,490
Premises	1,936,720	510,810
Transport	116,680	78,190
Supplies and Services	6,553,849	4,794,318
Third Party and Transfer Pymts	21,087,960	20,340,410
Support Services	45,630	44,340
Debt Charges and Borrowing	57,742	671,282
	36,982,200	31,396,840

Revenue Income

Internal Recharges	(333,390)	(333,390)
Grants	(24,274,860)	(21,394,860)
Other Reimbursements and Conts	(2,168,930)	(2,556,010)
Customer and Client Receipts	(2,909,350)	(611,820)
	(29,686,530)	(24,896,080)

Assistant Chief Executive Total Net Budget

	7,295,670	6,500,760
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Divisional Analysis

ACE Director	163,820	134,610
Co-operative Communities Ser	1,008,620	712,610
Democratic Services	2,170,400	2,036,070
Museums, Arts & Culture	1,808,370	1,696,430
Policy, Comms and Performance	776,710	760,980
Public Health	1,404,560	1,198,670
Regional Transport	(36,810)	(38,610)

Assistant Chief Executive Total Net Budget

	7,295,670	6,500,760
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Operations
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	68,646,162	64,636,489
Premises	15,929,130	17,559,360
Transport	13,864,720	14,066,480
Supplies and Services	30,650,570	31,167,991
Third Party and Transfer Pymts	21,551,380	22,638,260
Support Services	3,368,490	3,770,100
Debt Charges and Borrowing	11,950,290	11,267,230
	165,960,742	165,105,910

Revenue Income

Internal Recharges	(90,354,222)	(91,457,710)
Grants	(7,811,770)	(7,565,100)
Other Reimbursements and Conts	(473,870)	(438,890)
Customer and Client Receipts	(55,823,880)	(58,239,290)
Interest Receivable	(19,270)	-
Other Income	(113,670)	(110,970)
	(154,596,682)	(157,811,960)

Operations Total Net Budget

	11,364,060	7,293,950
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Divisional Analysis

Building and Comm Enterprise	(6,736,560)	(8,034,340)
Communities Director	496,430	399,040
Community Hubs	5,321,190	5,277,790
Facilities Serv and Civic Mgmt	(8,013,440)	(8,855,990)
Highways and Local services	28,079,870	26,741,130
Parking	(7,783,430)	(8,233,680)

Operations Total Net Budget

	11,364,060	7,293,950
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**Building and Comm Enterprise
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	22,349,900	21,786,700
Premises	677,270	616,740
Transport	7,569,890	7,537,770
Supplies and Services	13,463,410	15,557,510
Third Party and Transfer Pymts	374,670	1,275,670
Support Services	2,738,630	3,289,310
Debt Charges and Borrowing	3,243,610	2,908,800
	50,417,380	52,972,500
Revenue Income		
Internal Recharges	(54,698,210)	(55,359,620)
Customer and Client Receipts	(2,455,730)	(5,647,220)
	(57,153,940)	(61,006,840)
Building and Comm Enterprise Total Net Budget	(6,736,560)	(8,034,340)
Objective Analysis		
ArchitectMechanical&EnergyTeam	1,201,290	(300,830)
City Build Overheads	(625,510)	(5,040,390)
Design & Construction Services	(5,560,520)	(925,140)
Energy	255,660	265,540
Transport	(2,007,480)	(2,033,520)
Building and Comm Enterprise Total Net Budget	(6,736,560)	(8,034,340)

**Communities Director
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	147,940	150,550
Supplies and Services	348,490	348,490
	496,430	499,040
Revenue Income		
Customer and Client Receipts	-	(100,000)
	-	(100,000)
Communities Director Total Net Budget	496,430	399,040
Objective Analysis		
Communities Director	496,430	399,040
Communities Director Total Net Budget	496,430	399,040

Community Hubs
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	5,511,400	5,120,470
Premises	4,272,260	4,324,100
Transport	74,240	66,870
Supplies and Services	4,649,650	4,143,750
Third Party and Transfer Pymts	65,390	-
Support Services	181,840	167,700
Debt Charges and Borrowing	1,940	45,500
	14,756,720	13,868,390

Revenue Income

Internal Recharges	(1,047,440)	(1,047,440)
Grants	(5,622,030)	(5,404,750)
Other Reimbursements and Conts	(158,120)	(133,120)
Customer and Client Receipts	(2,607,940)	(2,005,290)
	(9,435,530)	(8,590,600)

Community Hubs Total Net Budget

	5,321,190	5,277,790
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Objective Analysis

City Hall	28,260	27,360
Customer Contact & Libraries	5,153,350	5,178,440
Digital	-	76,000
Parks & Open Spaces	235,370	87,200
Registrars	(95,790)	(91,210)

Community Hubs Total Net Budget

	5,321,190	5,277,790
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Facilities Serv and Civic Mgmt
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	18,476,582	16,589,409
Premises	3,193,560	3,075,450
Transport	351,240	347,720
Supplies and Services	5,628,430	5,197,841
Support Services	180,880	206,110
Debt Charges and Borrowing	7,531,360	7,527,400
	35,362,052	32,943,930

Revenue Income

Internal Recharges	(16,734,162)	(15,926,970)
Other Reimbursements and Conts	(238,890)	(235,230)
Customer and Client Receipts	(26,288,770)	(25,526,750)
Other Income	(113,670)	(110,970)
	(43,375,492)	(41,799,920)

Facilities Serv and Civic Mgmt Total Net Budget

(8,013,440) (8,855,990)

Objective Analysis

Caretaking	(7,930)	9,890
Civic Facilities	(533,890)	(793,530)
Building Cleaning	542,020	504,400
CVIT & Wardens	(77,520)	(76,030)
Property Portfolio & Markets	(7,724,850)	(8,252,160)
School Meals	(78,420)	(68,940)
Welfare Catering	(132,850)	(179,620)

Facilities Serv and Civic Mgmt Total Net Budget

(8,013,440) (8,855,990)

Highways and Local services
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	18,972,740	17,654,030
Premises	4,849,240	6,604,800
Transport	5,690,630	5,935,400
Supplies and Services	6,062,560	5,435,820
Third Party and Transfer Pymts	21,111,320	21,362,590
Support Services	181,490	21,330
Debt Charges and Borrowing	831,610	443,760
	57,699,590	57,457,730

Revenue Income

Internal Recharges	(17,874,410)	(19,123,680)
Grants	(2,189,740)	(2,160,350)
Other Reimbursements and Conts	(76,860)	(70,540)
Customer and Client Receipts	(9,459,440)	(9,362,030)
Interest Receivable	(19,270)	-
	(29,619,720)	(30,716,600)

Highways and Local services Total Net Budget

	28,079,870	26,741,130
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Objective Analysis

Depots	1,157,040	1,025,890
Env & Local Services	7,230,000	6,609,930
Highways Main & Operations	6,671,760	6,848,450
Technical Consultancy	427,020	89,950
Waste Disposal	12,594,050	12,166,910

Highways and Local services Total Net Budget

	28,079,870	26,741,130
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**Parking
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,187,600	3,335,330
Premises	2,936,800	2,938,270
Transport	178,720	178,720
Supplies and Services	498,030	484,580
Support Services	85,650	85,650
Debt Charges and Borrowing	341,770	341,770
	7,228,570	7,364,320
Revenue Income		
Customer and Client Receipts	(15,012,000)	(15,598,000)
	(15,012,000)	(15,598,000)
Parking Total Net Budget	(7,783,430)	(8,233,680)
Objective Analysis		
Car Parking	(7,783,430)	(8,233,680)
Parking Total Net Budget	(7,783,430)	(8,233,680)

Place
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	9,627,230	9,765,530
Premises	5,034,590	5,435,340
Transport	59,100	58,080
Supplies and Services	3,239,100	3,021,930
Third Party and Transfer Pymts	123,940	206,740
Support Services	1,034,380	681,600
Debt Charges and Borrowing	655,000	674,330
	19,773,340	19,843,550

Revenue Income

Internal Recharges	(3,382,310)	(3,832,350)
Grants	(737,850)	(737,850)
Other Reimbursements and Conts	(570,450)	(603,340)
Customer and Client Receipts	(5,987,840)	(6,432,330)
Other Income	(1,000)	(1,000)
	(10,679,450)	(11,606,870)

Place Total Net Budget

	9,093,890	8,236,680
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Objective Analysis

Capital Investment	(35,170)	(29,990)
Development Management	978,330	877,130
Economic Development	1,448,360	1,317,930
Fairer Housing Unit	(210,910)	(230,290)
I&D Director	72,920	74,370
Public Safety and Regulation	1,532,460	1,376,800
Strategic Property Services	5,090,670	4,721,130
Transportation	217,230	129,600

Place Total Net Budget

	9,093,890	8,236,680
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Capital Investment
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	838,410	846,860
Premises	1,380	200
Transport	780	780
Supplies and Services	8,710	6,620
	849,280	854,460
Revenue Income		
Internal Recharges	(884,450)	(884,450)
	(884,450)	(884,450)
Capital Investment Total Net Budget	(35,170)	(29,990)
Objective Analysis		
Major Projects	(35,170)	(29,990)
Capital Investment Total Net Budget	(35,170)	(29,990)

Development Management
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,064,220	2,084,560
Premises	112,220	78,400
Transport	4,190	3,110
Supplies and Services	437,470	434,410
	2,618,100	2,600,480
Revenue Income		
Internal Recharges	(53,380)	(80,000)
Other Reimbursements and Conts	(196,740)	(196,740)
Customer and Client Receipts	(1,389,650)	(1,446,610)
	(1,639,770)	(1,723,350)
Development Management Total Net Budget	978,330	877,130
Objective Analysis		
Development Management	518,080	413,810
Housing & Planning Strategy	260,250	263,320
Local Development Framework	200,000	200,000
Development Management Total Net Budget	978,330	877,130

**Economic Development
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	696,540	756,810
Supplies and Services	1,206,130	1,219,460
Third Party and Transfer Pymts	(14,900)	-
Support Services	(17,780)	-
	1,869,990	1,976,270
Revenue Income		
Internal Recharges	(15,000)	(228,510)
Grants	(212,850)	(212,850)
Customer and Client Receipts	(193,780)	(216,980)
	(421,630)	(658,340)
Economic Development Total Net Budget	1,448,360	1,317,930
Objective Analysis		
Corporate Economic Development	608,250	613,760
Grant Funded Programmes	51,080	40,760
Projects	789,030	663,410
Economic Development Total Net Budget	1,448,360	1,317,930

Fairer Housing Unit
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,150,960	1,163,950
Premises	1,245,600	1,819,220
Transport	470	330
Supplies and Services	39,790	36,220
Support Services	649,560	279,000
	3,086,380	3,298,720
Revenue Income		
Internal Recharges	(835,770)	(834,420)
Grants	(525,000)	(525,000)
Other Reimbursements and Conts	(286,480)	(219,370)
Customer and Client Receipts	(1,649,040)	(1,949,220)
Other Income	(1,000)	(1,000)
	(3,297,290)	(3,529,010)
Fairer Housing Unit Total Net Budget	(210,910)	(230,290)
Objective Analysis		
Housing Developpt & Partnership	(210,910)	(230,290)
Fairer Housing Unit Total Net Budget	(210,910)	(230,290)

**I&D Director
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	143,510	144,960
Transport	200	400
Supplies and Services	4,210	4,010
	147,920	149,370
Revenue Income		
Internal Recharges	(75,000)	(75,000)
	(75,000)	(75,000)
I&D Director Total Net Budget	72,920	74,370
Objective Analysis		
Invest & Dev Director	72,920	74,370
I&D Director Total Net Budget	72,920	74,370

Public Safety and Regulation
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,321,010	3,342,510
Premises	21,440	21,440
Transport	49,640	49,640
Supplies and Services	524,650	571,650
Third Party and Transfer Pymts	138,840	120,940
Support Services	(82,080)	(82,080)
	3,973,500	4,024,100
Revenue Income		
Internal Recharges	-	(146,260)
Other Reimbursements and Conts	(35,680)	(35,680)
Customer and Client Receipts	(2,405,360)	(2,465,360)
	(2,441,040)	(2,647,300)
Public Safety and Regulation Total Net Budget	1,532,460	1,376,800
Objective Analysis		
Building Control	(90,830)	(87,450)
Hackney Carriage	(278,550)	(278,640)
Other Licensing	(41,400)	(40,550)
Reg Servcs & Public Protection	1,590,940	1,476,840
Safe Newcastle	352,300	306,600
Public Safety and Regulation Total Net Budget	1,532,460	1,376,800

Strategic Property Services
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	669,300	675,080
Premises	3,621,900	3,477,860
Supplies and Services	886,350	700,740
Support Services	484,680	484,680
Debt Charges and Borrowing	655,000	674,330
	6,317,230	6,012,690
Revenue Income		
Internal Recharges	(826,890)	(891,890)
Other Reimbursements and Conts	(51,550)	(51,550)
Customer and Client Receipts	(348,120)	(348,120)
	(1,226,560)	(1,291,560)
Strategic Property Services Total Net Budget	5,090,670	4,721,130
Objective Analysis		
Office Accommodation	4,714,750	4,476,460
Property Services	(313,220)	(374,830)
Surplus Assets	689,140	619,500
Strategic Property Services Total Net Budget	5,090,670	4,721,130

Transportation
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	743,280	750,800
Premises	32,050	38,220
Transport	3,820	3,820
Supplies and Services	131,790	48,820
Third Party and Transfer Pymts	-	85,800
	910,940	927,460
Revenue Income		
Internal Recharges	(691,820)	(691,820)
Other Reimbursements and Conts	-	(100,000)
Customer and Client Receipts	(1,890)	(6,040)
	(693,710)	(797,860)
Transportation Total Net Budget	217,230	129,600
Objective Analysis		
Transport Development	186,270	98,640
Transportation Strategy	30,960	30,960
Transportation Total Net Budget	217,230	129,600

Resources
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	22,724,760	22,704,350
Premises	348,930	49,500
Transport	73,410	73,410
Supplies and Services	6,010,800	5,335,610
Third Party and Transfer Pymts	214,890	120,250
Support Services	20,390	20,390
Debt Charges and Borrowing	967,450	933,840
	30,360,630	29,237,350

Revenue Income

Internal Recharges	(5,936,320)	(5,347,770)
Grants	(2,641,910)	(2,120,830)
Other Reimbursements and Conts	(2,392,230)	(2,820,170)
Customer and Client Receipts	(2,886,990)	(2,903,910)
	(13,857,450)	(13,192,680)

Resources Total Net Budget

	16,503,180	16,044,670
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Objective Analysis

Audit, Risk and Insurance	572,680	507,260
Business Management (Res)	3,347,950	2,857,270
Chief Executive	296,540	297,030
Director of Resources	177,710	179,220
Financial Services	3,872,130	3,576,560
Human Resources	1,982,270	1,969,750
ICT	5,125,680	5,566,300
Legal Services	1,128,220	1,091,280

Resources Total Net Budget

	16,503,180	16,044,670
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**Audit, Risk and Insurance
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	775,730	771,110
Supplies and Services	7,410	6,120
	783,140	777,230
Revenue Income		
Internal Recharges	(66,440)	(64,280)
Other Reimbursements and Conts	(144,020)	(205,690)
	(210,460)	(269,970)
Audit, Risk and Insurance Total Net Budget	572,680	507,260
Objective Analysis		
Audit, Insurance & Risk	572,680	507,260
Audit, Risk and Insurance Total Net Budget	572,680	507,260

**Business Management (Res)
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,573,440	3,432,800
Premises	43,740	37,500
Transport	3,410	3,410
Supplies and Services	380,570	349,530
Third Party and Transfer Pymts	-	20,250
	4,001,160	3,843,490
Revenue Income		
Internal Recharges	(148,370)	(171,880)
Grants	(91,830)	(91,830)
Other Reimbursements and Conts	-	(84,550)
Customer and Client Receipts	(413,010)	(637,960)
	(653,210)	(986,220)
Business Management (Res) Total Net Budget	3,347,950	2,857,270
Objective Analysis		
Business Management	1,077,150	510,240
Operational Support	2,270,800	2,347,030
Business Management (Res) Total Net Budget	3,347,950	2,857,270

Chief Executive
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	197,630	236,870
Transport	6,000	6,000
Supplies and Services	117,910	54,160
	321,540	297,030

Revenue Income

Other Reimbursements and Conts	(25,000)	-
	(25,000)	-

Chief Executive Total Net Budget

	296,540	297,030
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Objective Analysis

Chief Executive	296,540	297,030
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Chief Executive Total Net Budget

	296,540	297,030
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Director of Resources
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	166,710	168,340
Transport	1,000	1,000
Supplies and Services	10,000	9,880
	177,710	179,220
Director of Resources Total Net Budget	177,710	179,220
Objective Analysis		
Director of Resources	177,710	179,220
Director of Resources Total Net Budget	177,710	179,220

Financial Services
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	8,265,680	8,069,890
Premises	1,000	1,000
Transport	14,000	14,000
Supplies and Services	1,616,040	1,069,270
Third Party and Transfer Pymts	214,890	100,000
Support Services	20,390	20,390
	10,132,000	9,274,550
Revenue Income		
Internal Recharges	(1,172,780)	(1,131,980)
Grants	(2,481,640)	(1,960,560)
Other Reimbursements and Conts	(1,018,110)	(1,070,110)
Customer and Client Receipts	(1,587,340)	(1,535,340)
	(6,259,870)	(5,697,990)
Financial Services Total Net Budget	3,872,130	3,576,560
Objective Analysis		
Exchequer services	494,540	390,350
Finance	2,018,990	1,868,010
Revenues & Benefits	1,358,600	1,318,200
Financial Services Total Net Budget	3,872,130	3,576,560

Human Resources
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	2,615,000	2,611,780
Premises	11,000	11,000
Transport	17,000	17,000
Supplies and Services	483,700	479,080
	3,126,700	3,118,860

Revenue Income

Internal Recharges	(457,740)	(462,420)
Grants	(45,620)	(45,620)
Other Reimbursements and Conts	(636,150)	(636,150)
Customer and Client Receipts	(4,920)	(4,920)
	(1,144,430)	(1,149,110)

Human Resources Total Net Budget

	1,982,270	1,969,750
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Objective Analysis

Health and Safety	354,210	356,750
Operational HR	646,860	527,100
Strategic HR	651,410	745,210
Training Schemes	329,790	340,690

Human Resources Total Net Budget

	1,982,270	1,969,750
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ICT
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	5,257,450	5,481,710
Transport	29,000	29,000
Supplies and Services	3,075,890	2,763,640
Debt Charges and Borrowing	967,450	933,840
	9,329,790	9,208,190

Revenue Income

Internal Recharges	(3,240,150)	(2,606,240)
Other Reimbursements and Conts	(446,890)	(494,960)
Customer and Client Receipts	(517,070)	(540,690)
	(4,204,110)	(3,641,890)

ICT Total Net Budget

	5,125,680	5,566,300
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Objective Analysis

ICT Operations	2,669,760	3,132,780
Technical Refresh	2,455,920	2,433,520

ICT Total Net Budget

	5,125,680	5,566,300
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Legal Services
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	1,873,120	1,931,850
Premises	293,190	-
Transport	3,000	3,000
Supplies and Services	319,280	603,930
	2,488,590	2,538,780

Revenue Income

Internal Recharges	(850,840)	(910,970)
Grants	(22,820)	(22,820)
Other Reimbursements and Conts	(122,060)	(328,710)
Customer and Client Receipts	(364,650)	(185,000)
	(1,360,370)	(1,447,500)

Legal Services Total Net Budget

1,128,220 **1,091,280**

Objective Analysis

Coroners	649,000	657,460
Legal Services	635,430	589,680
Land Charges	(156,210)	(155,860)

Legal Services Total Net Budget

1,128,220 **1,091,280**

People
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	159,130,680	161,849,165
Premises	20,115,095	20,170,825
Transport	1,463,760	1,425,230
Supplies and Services	100,604,145	100,653,895
Third Party and Transfer Pymts	132,360,755	136,056,370
Support Services	12,268,170	271,800
Debt Charges and Borrowing	275,500	275,500

426,218,105	420,702,785
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Revenue Income

Internal Recharges	(23,420,270)	(12,884,970)
Grants	(206,836,360)	(206,732,570)
Other Reimbursements and Conts	(46,425,880)	(50,567,630)
Customer and Client Receipts	(20,713,865)	(20,173,175)
Other Income	(2,820)	(2,820)

(297,399,195)	(290,361,165)
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People Total Net Budget

128,818,910	130,341,620
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Objective Analysis

Adult Social Care	73,570,490	77,300,690
Business Management (WC&L)	6,632,630	6,455,170
Children's Social Care	33,145,310	31,914,780
Education	125,350	453,500
Education Schools	(94,860)	-
Inclusion Comm & Procurement	15,274,810	14,054,040
WC&L Director	165,180	163,440

People Total Net Budget

128,818,910	130,341,620
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Adult Social Care
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	18,809,100	20,509,105
Premises	667,805	725,925
Transport	399,130	389,390
Supplies and Services	5,156,845	4,134,585
Third Party and Transfer Pymts	100,344,455	106,646,260
	125,377,335	132,405,265

Revenue Income

Internal Recharges	(570,000)	(570,000)
Grants	(1,671,660)	(1,674,660)
Other Reimbursements and Conts	(34,670,110)	(38,714,840)
Customer and Client Receipts	(14,895,075)	(14,145,075)
	(51,806,845)	(55,104,575)

Adult Social Care Total Net Budget

	73,570,490	77,300,690
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Objective Analysis

Care Services	5,305,435	5,675,720
Fairer Charging Income	(3,704,200)	(3,704,200)
Learning Disability	33,445,070	32,706,440
Mental Health	4,885,960	5,419,110
Older People	23,162,645	26,057,360
Other Social Care Services	4,094,430	4,366,220
Physical Disability	5,565,190	5,941,250
Specialist Services Other	815,960	838,790

Adult Social Care Total Net Budget

	73,570,490	77,300,690
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**Business Management (WC&L)
Detailed Budget Page**

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	7,023,270	7,192,500
Premises	77,450	77,170
Transport	212,710	201,670
Supplies and Services	1,125,290	861,790
Support Services	176,100	130,000
	8,614,820	8,463,130
Revenue Income		
Internal Recharges	(1,129,190)	(15,000)
Grants	(176,800)	(1,284,760)
Other Reimbursements and Conts	(351,450)	(286,450)
Customer and Client Receipts	(324,750)	(421,750)
	(1,982,190)	(2,007,960)
Business Management (WC&L) Total Net Budget	6,632,630	6,455,170
Objective Analysis		
Administration	3,448,880	3,361,800
Complaints & Customer Relation	201,170	201,470
Business Finance	774,080	654,750
Business Improvement & Perform	1,371,310	1,325,050
Other Business Management	337,110	338,320
Service Level Agreements (SLA)	(748,810)	(544,110)
Transport (WC&L)	757,100	681,520
Workforce Development	491,790	436,370
Business Management (WC&L) Total Net Budget	6,632,630	6,455,170

Children's Social Care
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	16,216,050	16,287,900
Premises	280,290	290,400
Transport	658,840	643,010
Supplies and Services	1,933,530	1,752,960
Third Party and Transfer Pymts	18,639,010	16,754,410
Support Services	161,060	-
	37,888,780	35,728,680

Revenue Income

Internal Recharges	(1,213,050)	(26,820)
Grants	(1,298,640)	(1,450,110)
Other Reimbursements and Conts	(1,231,530)	(1,393,550)
Customer and Client Receipts	(1,000,250)	(943,420)
	(4,743,470)	(3,813,900)

Children's Social Care Total Net Budget

33,145,310 **31,914,780**

Objective Analysis

Corporate Parenting	3,525,250	2,886,900
Safeguarding Standards Unit	844,020	1,045,100
Social Care Services East	2,317,600	688,980
Initial Contact Referral&Assess	2,866,800	2,803,580
CSC DFE Innovation Funding	103,410	3,343,860
Looked After Children	15,928,350	14,925,680
Other Services	1,177,170	2,067,130
Children with SEND	1,933,970	1,696,670
Social Care Services West	1,790,930	-
Youth Offending Team	2,657,810	2,456,880

Children's Social Care Total Net Budget

33,145,310 **31,914,780**

Education
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
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Subjective Analysis

Revenue Expenditure

Employees	7,764,340	8,651,640
Premises	3,960,390	3,955,190
Transport	95,090	94,270
Supplies and Services	31,832,930	31,320,570
Third Party and Transfer Pymts	1,984,370	1,976,490
Support Services	245,450	194,320
Debt Charges and Borrowing	253,000	253,000
	46,135,570	46,445,480

Revenue Income

Internal Recharges	(14,111,910)	(11,378,910)
Grants	(29,784,460)	(32,310,590)
Customer and Client Receipts	(2,111,030)	(2,299,660)
Other Income	(2,820)	(2,820)
	(46,010,220)	(45,991,980)

Education Total Net Budget

	125,350	453,500
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Objective Analysis

Adult & Community Learning	(121,760)	(156,740)
Behaviour & Attendance	-	-
Access Admissions & Attendance	434,510	145,370
Education Management	(4,726,520)	(4,109,590)
School Initiatives	68,190	73,250
Employability & Skills	855,070	705,510
School Improvement	348,960	376,750
School Transport	1,997,030	1,990,780
SEN	35,050	224,010
School Support Services	(63,530)	(93,820)
PFI & BSF	1,144,440	1,144,440
School Org & Capital	153,910	153,540

Education Total Net Budget

	125,350	453,500
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Education Schools
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	98,278,680	98,327,680
Premises	14,287,920	14,287,920
Transport	35,880	35,880
Supplies and Services	55,842,930	57,473,030
Third Party and Transfer Pymts	2,972,560	2,645,780
Support Services	10,869,580	-
	182,287,550	172,770,290
Revenue Income		
Internal Recharges	(1,278,020)	(438,390)
Grants	(171,812,740)	(163,059,740)
Other Reimbursements and Conts	(9,058,540)	(9,058,540)
Customer and Client Receipts	(233,110)	(213,620)
	(182,382,410)	(172,770,290)
Education Schools Total Net Budget	(94,860)	-
Objective Analysis		
Dedicated Schools Grant	(165,064,670)	(142,492,100)
Individual Schools Budgets	143,336,480	142,492,100
Schools Central Expenditure	21,633,330	-
Education Schools Total Net Budget	(94,860)	-

**Inclusion Comm & Procurement
Detailed Budget Page**

	Base Budget 2016-17	Base Budget 2017-18
	£	£

Subjective Analysis

Revenue Expenditure

Employees	10,877,580	10,717,050
Premises	841,240	834,220
Transport	61,110	60,860
Supplies and Services	4,710,100	5,110,960
Third Party and Transfer Pymts	8,420,360	8,033,430
Support Services	815,980	(52,520)
Debt Charges and Borrowing	22,500	22,500
	25,748,870	24,726,500

Revenue Income

Internal Recharges	(5,118,100)	(455,850)
Grants	(2,092,060)	(6,952,710)
Other Reimbursements and Conts	(1,114,250)	(1,114,250)
Customer and Client Receipts	(2,149,650)	(2,149,650)
	(10,474,060)	(10,672,460)

Inclusion Comm & Procurement Total Net Budget	15,274,810	14,054,040
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Objective Analysis

Commissioning and Procurement	1,352,740	1,526,120
Active Inclusion	2,237,300	2,886,940
Family Services	5,889,620	4,970,580
Inclusion & Prevention Comm	5,795,150	4,670,400

Inclusion Comm & Procurement Total Net Budget	15,274,810	14,054,040
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WC&L Director
Detailed Budget Page

	Base Budget 2016-17 £	Base Budget 2017-18 £
Subjective Analysis		
Revenue Expenditure		
Employees	161,660	163,290
Transport	1,000	150
Supplies and Services	2,520	-
	165,180	163,440
WC&L Director Total Net Budget	165,180	163,440
Objective Analysis		
WC&L Director	165,180	163,440
WC&L Director Total Net Budget	165,180	163,440