

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,086,980	3,207,030
Premises	199,240	176,860
Transport	25,300	24,530
Supplies and Services	2,734,350	2,515,710
Third Party and Transfer Payments	203,240	203,240
Support Services	138,950	138,950
Debt Charges and Borrowing	38,990	35,940
	6,427,050	6,302,260
Revenue Income		
Internal Recharges	(1,027,910)	(1,027,910)
Grants	(254,610)	(254,610)
Other Reimbursements and Contributions	(377,040)	(335,390)
Customer and Client Receipts	(489,530)	(425,110)
	(2,149,090)	(2,043,020)
City Futures Total Net Budget	4,277,960	4,259,240
Objective Analysis		
Communication Services	256,880	279,910
Communities Team	546,260	529,940
Director of City Futures	192,980	196,350
Economic Development	962,090	965,370
Museums, Arts and Culture	1,672,990	1,663,760
North of Tyne Combined Authority	37,000	37,000
Policy and Performance	609,760	586,910
City Futures Total Net Budget	4,277,960	4,259,240

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	188,030	191,400
Transport	2,200	2,200
Supplies and Services	2,750	2,750
	192,980	196,350
Director of City Futures Total Net Budget	192,980	196,350
Objective Analysis		
Director of City Futures	192,980	196,350
Director of City Futures Total Net Budget	192,980	196,350

**Communication Services
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	701,890	691,650
Transport	1,230	1,230
Supplies and Services	144,310	71,510
	847,430	764,390
Revenue Income		
Internal Recharges	(257,580)	(257,580)
Grants	(27,300)	(27,300)
Other Reimbursements and Contributions	(142,250)	(100,600)
Customer and Client Receipts	(163,420)	(99,000)
	(590,550)	(484,480)
Communication Services Total Net Budget	256,880	279,910
Objective Analysis		
Communications	256,880	279,910
Communication Services Total Net Budget	256,880	279,910

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	455,380	506,280
Premises	85,100	68,470
Transport	1,780	1,010
Supplies and Services	301,440	251,620
Support Services	90,000	90,000
Debt Charges and Borrowing	19,670	19,670
	953,370	937,050
Revenue Income		
Internal Recharges	(350,610)	(350,610)
Other Reimbursements and Contributions	(54,000)	(54,000)
Customer and Client Receipts	(2,500)	(2,500)
	(407,110)	(407,110)
Communities Team Total Net Budget	546,260	529,940
Objective Analysis		
Children's Rights Team	72,120	-
Communities Other	8,500	-
Communities Team Costs	159,750	240,280
Community Buildings	97,550	85,640
Ward Budgets	208,340	204,020
Communities Team Total Net Budget	546,260	529,940

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	829,540	832,930
Premises	1,360	1,360
Transport	7,680	7,680
Supplies and Services	656,830	656,720
Third Party and Transfer Payments	3,240	3,240
Support Services	39,420	39,420
	1,538,070	1,541,350
Revenue Income		
Internal Recharges	(419,720)	(419,720)
Other Reimbursements and Contributions	(16,290)	(16,290)
Customer and Client Receipts	(139,970)	(139,970)
	(575,980)	(575,980)
Economic Development Total Net Budget	962,090	965,370
Objective Analysis		
Corporate Economic Development	618,040	621,320
Grant Funded Programmes	-	-
Projects	344,050	344,050
Economic Development Total Net Budget	962,090	965,370

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Supplies and Services	37,000	37,000
	<u>37,000</u>	<u>37,000</u>
North of Tyne Combined Authority Total Net Budget	<u>37,000</u>	<u>37,000</u>
Objective Analysis		
North of Tyne Combined Authority	37,000	37,000
North of Tyne Combined Authority Total Net Budget	<u>37,000</u>	<u>37,000</u>

Museums, Arts and Culture
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	203,680	203,680
Premises	112,780	107,030
Transport	1,890	1,890
Supplies and Services	1,554,550	1,551,070
Third Party and Transfer Payments	200,000	200,000
Support Services	5,000	5,000
Debt Charges and Borrowing	16,270	16,270
	2,094,170	2,084,940
Revenue Income		
Grants	(200,000)	(200,000)
Other Reimbursements and Contributions	(42,000)	(42,000)
Customer and Client Receipts	(179,180)	(179,180)
	(421,180)	(421,180)
Museums, Arts and Culture Total Net Budget	1,672,990	1,663,760
Objective Analysis		
Arts and Culture	789,680	780,450
Museums and Archives	883,310	883,310
Museums, Arts and Culture Total Net Budget	1,672,990	1,663,760

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	708,460	781,090
Transport	10,520	10,520
Supplies and Services	37,470	(54,960)
Support Services	4,530	4,530
Debt Charges and Borrowing	3,050	-
	764,030	741,180
Revenue Income		
Grants	(27,310)	(27,310)
Other Reimbursements and Contributions	(122,500)	(122,500)
Customer and Client Receipts	(4,460)	(4,460)
	(154,270)	(154,270)
Policy and Performance Total Net Budget	609,760	586,910
Objective Analysis		
Digital	(29,410)	(105,500)
Policy	623,090	679,380
Professional Assistants	16,080	13,030
Policy and Performance Total Net Budget	609,760	586,910

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	29,660,730	29,761,040
Premises	1,015,900	943,120
Transport	604,700	579,530
Supplies and Services	4,817,870	4,508,030
Third Party and Transfer Payments	140,957,220	143,196,880
Support Services	21,760	470,280
	177,078,180	179,458,880
Revenue Income		
Internal Recharges	(958,860)	(932,010)
Grants	(20,517,410)	(20,555,450)
Other Reimbursements and Contributions	(50,510,270)	(51,472,230)
Customer and Client Receipts	(17,793,430)	(17,770,060)
	(89,779,970)	(90,729,750)
Adult Social Care and Integrated Services Total Net Budget	87,298,210	88,729,130
Objective Analysis		
Adult Social Care	72,845,100	74,159,260
Director of Adult Social Care and Integrated Services	173,100	323,250
Integrated Services	14,280,010	14,246,620
Adult Social Care and Integrated Services Total Net Budget	87,298,210	88,729,130

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	13,168,160	12,961,370
Premises	212,350	195,400
Transport	243,580	243,580
Supplies and Services	3,197,160	2,991,560
Third Party and Transfer Payments	136,097,490	138,840,990
	152,918,740	155,232,900
Revenue Income		
Grants	(18,854,720)	(18,854,720)
Other Reimbursements and Contributions	(44,364,740)	(45,364,740)
Customer and Client Receipts	(16,854,180)	(16,854,180)
	(80,073,640)	(81,073,640)
Adult Social Care Total Net Budget	72,845,100	74,159,260
Objective Analysis		
Better Care Fund	(11,553,170)	(11,553,170)
Business Finance	1,068,410	1,067,560
Fairer Charging Income	(3,904,200)	(3,904,200)
Learning Disability	39,856,370	41,925,330
Mental Health	5,724,020	6,008,780
Older People	31,042,910	30,847,430
Other Social Care Services	3,924,400	3,647,590
Physical Disability	5,269,990	4,886,690
Specialist Services Other	653,180	471,340
Workforce Development	763,190	761,910
Adult Social Care Total Net Budget	72,845,100	74,159,260

**Director of Adult Social Care and Integrated Services
Detailed Budget Page**



	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	132,800	323,280
Transport	150	150
Supplies and Services	(180)	(180)
Support Services	40,330	-
	173,100	323,250
Director of Adult Social Care and Integrated Services Total Net Budget	173,100	323,250
Objective Analysis		
Adult Social Care Premises	173,130	123,150
Director of Adult Social Care and Integrated Services	(30)	200,100
Director of Adult Social Care and Integrated Services Total Net Budget	173,100	323,250

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,359,770	16,476,390
Premises	803,550	747,720
Transport	360,970	335,800
Supplies and Services	1,620,890	1,516,650
Third Party and Transfer Payments	4,859,730	4,355,890
Support Services	(18,570)	470,280
	23,986,340	23,902,730
Revenue Income		
Internal Recharges	(958,860)	(932,010)
Grants	(1,662,690)	(1,700,730)
Other Reimbursements and Contributions	(6,145,530)	(6,107,490)
Customer and Client Receipts	(939,250)	(915,880)
	(9,706,330)	(9,656,110)
Integrated Services Total Net Budget	14,280,010	14,246,620
Objective Analysis		
Active Inclusion	2,894,190	2,873,260
Care Services	6,318,940	6,309,360
Commissioning	976,590	1,009,100
Inclusion and Prevention	4,090,290	4,054,900
Integrated Services Total Net Budget	14,280,010	11,373,360

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	39,759,130	39,408,660
Premises	5,075,110	5,308,270
Transport	844,410	841,360
Supplies and Services	155,344,890	144,953,200
Third Party and Transfer Payments	38,055,610	39,149,040
Support Services	457,730	333,400
Debt Charges and Borrowing	253,330	253,330
Other Expenditure	(5,860)	(5,860)
	239,784,350	230,241,400
Revenue Income		
Internal Recharges	(4,240,650)	(4,797,190)
Grants	(169,057,390)	(160,169,430)
Other Reimbursements and Contributions	(1,223,640)	(1,832,810)
Customer and Client Receipts	(8,595,780)	(8,133,430)
	(183,117,460)	(174,932,860)
Children, Education and Skills Total Net Budget	56,666,890	55,308,540
Objective Analysis		
Children's Social Care	49,788,600	47,721,040
Director of Children, Education and Skills	796,030	732,710
Early Help and Family Support	2,696,230	2,565,360
Education	3,386,030	4,289,430
Education Schools	-	-
Children, Education and Skills Total Net Budget	56,666,890	55,308,540

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	426,770	615,780
Premises	24,410	22,560
Supplies and Services	290,000	162,180
Support Services	130,000	7,340
	871,180	807,860
Revenue Income		
Grants	(75,000)	(75,000)
Customer and Client Receipts	(150)	(150)
	(75,150)	(75,150)
Director of Children, Education and Skills Total Net Budget	796,030	732,710
Objective Analysis		
Children's Services Premises	80,120	(44,390)
Children's Services Projects	537,860	599,050
Director of Children, Education and Skills	178,050	178,050
Director of Children, Education and Skills Total Net Budget	796,030	732,710

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	22,186,090	21,800,900
Premises	289,710	322,720
Transport	760,700	758,530
Supplies and Services	2,659,960	2,565,000
Third Party and Transfer Payments	26,480,250	25,996,220
Support Services	190,000	190,000
	52,566,710	51,633,370
Revenue Income		
Grants	(1,482,750)	(1,857,800)
Other Reimbursements and Contributions	(1,223,640)	(1,832,810)
Customer and Client Receipts	(71,720)	(221,720)
	(2,778,110)	(3,912,330)
Children's Social Care Total Net Budget	49,788,600	47,721,040
Objective Analysis		
Children in Care	24,156,270	22,564,160
Children with SEND	2,217,110	2,042,020
Corporate Parenting	4,380,530	4,852,120
Initial Contact, Referral and Assessment	3,265,190	3,262,900
Long Term Teams	5,836,320	5,677,100
Looked After Children	-	-
Other Services	3,967,800	3,948,000
Safeguarding Standards Unit	1,248,570	1,216,560
Services to Young People	2,229,730	1,769,130
Specialist Services	1,800,660	1,800,550
Youth Justice Service	686,420	588,500
Children's Social Care Total Net Budget	49,788,600	47,721,040

Education
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	8,639,880	8,850,690
Premises	4,101,560	4,271,560
Transport	67,110	65,010
Supplies and Services	31,856,170	32,626,920
Third Party and Transfer Payments	4,460,440	5,163,250
Support Services	83,500	83,380
Debt Charges and Borrowing	253,330	253,330
Other Expenditure	(6,250)	(6,250)
	49,455,740	51,307,890
Revenue Income		
Internal Recharges	(4,141,690)	(4,298,230)
Grants	(34,821,670)	(35,806,390)
Customer and Client Receipts	(7,106,350)	(6,913,840)
	(46,069,710)	(47,018,460)
Education Total Net Budget	3,386,030	4,289,430
Objective Analysis		
Adult and Community Learning	(178,570)	(178,630)
Education Management	(4,207,720)	(4,095,760)
Music Service	11,670	270
PFI and BSF	1,246,550	1,271,490
School Effectiveness	1,052,310	591,820
School Organisation and Infrastructure	274,650	274,620
School Support Services	80,370	80,370
SEN	761,230	1,107,080
SEN Transport	4,247,340	5,221,200
Virtual School	98,200	16,970
Education Total Net Budget	3,386,030	4,289,430

Education Schools
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,483,700	2,492,740
Premises	21,070	21,070
Transport	16,600	17,820
Supplies and Services	121,932,930	110,596,390
Third Party and Transfer Payments	4,694,850	4,979,130
Support Services	43,730	42,180
Other Expenditure	390	390
	129,193,270	118,149,720
Revenue Income		
Internal Recharges	(98,960)	(98,960)
Grants	(128,868,680)	(117,825,130)
Customer and Client Receipts	(225,630)	(225,630)
	(129,193,270)	(118,149,720)
Education Schools Total Net Budget	-	-
Objective Analysis		
Dedicated Schools Grant	-	-
Individual Schools Budgets	-	-
Schools Central Expenditure	-	-
Education Schools Total Net Budget	-	-

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	6,022,690	5,648,550
Premises	638,360	670,360
Supplies and Services	(1,394,170)	(997,290)
Third Party and Transfer Payments	2,420,070	3,010,440
Support Services	10,500	10,500
	7,697,450	8,342,560
Revenue Income		
Internal Recharges	-	(400,000)
Grants	(3,809,290)	(4,605,110)
Customer and Client Receipts	(1,191,930)	(772,090)
	(5,001,220)	(5,777,200)
Early Help and Family Support Total Net Budget	2,696,230	2,565,360
Objective Analysis		
Family Services	2,696,230	2,565,360
Early Help and Family Support Total Net Budget	2,696,230	2,565,360

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	65,090,290	64,474,810
Premises	8,368,800	8,229,580
Transport	10,289,640	10,404,210
Supplies and Services	28,255,100	29,151,610
Third Party and Transfer Payments	19,097,560	19,219,490
Support Services	453,310	398,470
Debt Charges and Borrowing	3,887,670	3,937,450
	135,442,370	135,815,620
Revenue Income		
Internal Recharges	(73,381,880)	(74,614,640)
Grants	(5,490,240)	(5,612,820)
Other Reimbursements and Contributions	(236,640)	(140,450)
Customer and Client Receipts	(47,372,960)	(47,740,500)
	(126,481,720)	(128,108,410)
Operations and Regulatory Services Total Net Budget	8,960,650	7,707,210
Objective Analysis		
Repairs & Construction Services	(8,114,870)	(8,580,900)
Community Hubs	3,306,200	3,078,240
Facilities Services and Civic Management	1,104,830	612,510
Local Services	23,248,000	23,321,450
Operations	(615,350)	(133,550)
Operations Management	399,590	281,410
Parking	(10,949,940)	(11,398,110)
Public Safety Regulations	582,190	526,160
Operations and Regulatory Services Total Net Budget	8,960,650	7,707,210

**Repairs & Construction Services
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	22,314,350	21,790,460
Premises	339,590	335,780
Transport	3,629,990	3,627,250
Supplies and Services	14,401,710	15,325,690
Third Party and Transfer Payments	4,399,070	4,399,010
Support Services	120,560	58,870
Debt Charges and Borrowing	35,380	35,380
	45,240,650	45,572,440
Revenue Income		
Internal Recharges	(47,859,560)	(48,657,380)
Other Reimbursements and Contributions	(39,840)	(39,840)
Customer and Client Receipts	(5,456,120)	(5,456,120)
	(53,355,520)	(54,153,340)
Repairs & Construction Services Total Net Budget	(8,114,870)	(8,580,900)
Objective Analysis		
Architectural, Mechanical and Energy Team	(1,062,510)	(954,430)
City Build Overheads	2,606,290	2,537,870
Design and Construction Services	(9,658,650)	(10,164,340)
Repairs & Construction Services Total Net Budget	(8,114,870)	(8,580,900)

**Community Hubs
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,579,650	2,479,650
Premises	3,518,310	3,433,470
Transport	22,730	22,730
Supplies and Services	5,053,200	5,000,930
Third Party and Transfer Payments	2,070	2,070
Support Services	45,250	45,250
Debt Charges and Borrowing	31,850	31,850
	11,253,060	11,015,950
Revenue Income		
Internal Recharges	(1,198,450)	(1,198,450)
Grants	(5,399,750)	(5,542,600)
Other Reimbursements and Contributions	(161,120)	(64,930)
Customer and Client Receipts	(1,187,540)	(1,131,730)
	(7,946,860)	(7,937,710)
Community Hubs Total Net Budget	3,306,200	3,078,240
Objective Analysis		
City Hall	14,500	14,500
Community Hubs and Libraries	4,105,370	3,998,610
Parks and Open Spaces	(813,670)	(934,870)
Community Hubs Total Net Budget	3,306,200	3,078,240

Operations Management
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	296,230	178,050
Supplies and Services	103,360	103,360
	399,590	281,410
Operations Management Total Net Budget	399,590	281,410
Objective Analysis		
Operations Management	399,590	281,410
Operations Management Total Net Budget	399,590	281,410

Facilities Services and Civic Management
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	17,979,660	17,573,800
Premises	1,006,120	1,020,930
Transport	362,210	335,440
Supplies and Services	4,775,260	4,819,820
Third Party and Transfer Payments	-	5,000
Support Services	139,440	105,500
Debt Charges and Borrowing	76,380	87,790
	24,339,070	23,948,280
Revenue Income		
Internal Recharges	(12,027,380)	(12,024,880)
Grants	(42,000)	(42,000)
Customer and Client Receipts	(11,164,860)	(11,268,890)
	(23,234,240)	(23,335,770)
Facilities Services and Civic Management Total Net Budget	1,104,830	612,510
Objective Analysis		
Building Cleaning	1,363,500	992,700
Caretaking	89,180	19,180
Cash and Valuables in Transit	(123,510)	(56,510)
Civic Facilities	(16,390)	(123,620)
School Meals	(13,780)	(13,780)
Street Wardens	11,300	10
Welfare Catering	(205,470)	(205,470)
Facilities Services and Civic Management Total Net Budget	1,104,830	612,510

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	11,471,050	11,421,050
Premises	390,600	336,970
Transport	3,973,210	4,099,650
Supplies and Services	1,528,190	1,492,280
Third Party and Transfer Payments	14,506,350	14,620,900
Support Services	16,680	16,680
Debt Charges and Borrowing	355,000	355,000
	32,241,080	32,342,530
Revenue Income		
Internal Recharges	(4,098,600)	(4,098,600)
Customer and Client Receipts	(4,894,480)	(4,922,480)
	(8,993,080)	(9,021,080)
Local Services Total Net Budget	23,248,000	23,321,450
Objective Analysis		
Environment and Local Services	5,085,350	5,043,450
Waste Collection Services	4,066,610	4,074,090
Waste Contracts	12,111,240	12,257,910
Waste Management	1,984,800	1,946,000
Local Services Total Net Budget	23,248,000	23,321,450

Operations
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,230,090	3,872,170
Premises	722,470	673,400
Transport	2,088,460	2,091,200
Supplies and Services	927,060	993,560
Support Services	33,430	33,920
Debt Charges and Borrowing	3,047,290	3,047,290
	10,048,800	10,711,540
Revenue Income		
Internal Recharges	(8,197,890)	(8,599,330)
Grants	(48,490)	(28,220)
Other Reimbursements and Contributions	(35,680)	(35,680)
Customer and Client Receipts	(2,382,090)	(2,181,860)
	(10,664,150)	(10,845,090)
Operations Total Net Budget	(615,350)	(133,550)
Objective Analysis		
Building Control	(95,900)	(139,230)
City Transport	(1,969,760)	(1,970,110)
Energy	217,830	208,330
Estate Management	682,390	1,241,440
Resilience Planning	182,190	165,530
Safe Newcastle	367,900	360,490
Operations Total Net Budget	(615,350)	(133,550)

**Parking
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,354,130	3,327,980
Premises	2,379,370	2,410,810
Transport	179,920	207,870
Supplies and Services	844,720	804,920
Support Services	97,950	136,250
Debt Charges and Borrowing	341,770	380,140
	7,197,860	7,267,970
Revenue Income		
Internal Recharges	-	(36,000)
Customer and Client Receipts	(18,147,800)	(18,630,080)
	(18,147,800)	(18,666,080)
Parking Total Net Budget	(10,949,940)	(11,398,110)
Objective Analysis		
Bus Lanes	(542,660)	(542,660)
Car Parking	(10,287,790)	(10,705,740)
Green Travel Plan	(119,490)	(149,710)
Parking Total Net Budget	(10,949,940)	(11,398,110)

**Public Safety Regulations
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,865,130	3,831,650
Premises	12,340	18,220
Transport	33,120	20,070
Supplies and Services	621,600	611,050
Third Party and Transfer Payments	190,070	192,510
Support Services	-	2,000
	4,722,260	4,675,500
Revenue Income		
Customer and Client Receipts	(4,140,070)	(4,149,340)
	(4,140,070)	(4,149,340)
Public Safety Regulations Total Net Budget	582,190	526,160
Objective Analysis		
Environmental Protection	290,830	271,680
Food Safety, Planning and Events	338,620	382,710
Licensing	(628,140)	(628,460)
Public Protection and Neighbourhoods	373,020	284,580
Trading Standards	207,860	215,650
Public Safety Regulations Total Net Budget	582,190	526,160

Place
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,278,040	16,304,380
Premises	11,340,890	11,119,480
Transport	1,432,060	1,421,540
Supplies and Services	6,993,010	7,665,730
Third Party and Transfer Payments	9,120,010	9,085,800
Support Services	1,075,860	860,980
Debt Charges and Borrowing	10,193,060	11,158,660
	56,432,930	57,616,570
Revenue Income		
Internal Recharges	(17,681,170)	(18,562,030)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Contributions	(1,549,800)	(1,695,530)
Customer and Client Receipts	(28,962,840)	(28,862,290)
Other Income	(111,970)	(110,970)
	(50,495,070)	(51,420,110)
Place Total Net Budget	5,937,860	6,196,460
Objective Analysis		
Commercial Development and Property	(2,814,290)	(3,540,160)
Development Management	770,670	750,710
Fairer Housing Unit	30,070	142,560
Major Projects	(19,670)	(34,670)
Place Director	33,650	37,900
Transport	7,937,430	8,840,120
Place Total Net Budget	5,937,860	6,196,460

Major Projects
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	907,860	907,860
Premises	200	200
Transport	750	720
Supplies and Services	5,970	6,000
	914,780	914,780
Revenue Income		
Internal Recharges	(934,450)	(949,450)
	(934,450)	(949,450)
Major Projects Total Net Budget	(19,670)	(34,670)
Objective Analysis		
Capital Projects Development Fund	-	-
Major Projects	(19,670)	(34,670)
Major Projects Total Net Budget	(19,670)	(34,670)

Transport
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,772,660	9,789,440
Premises	4,326,280	4,274,110
Transport	1,423,290	1,412,720
Supplies and Services	5,018,170	5,520,770
Third Party and Transfer Payments	8,959,220	8,925,010
Support Services	60,730	93,290
Debt Charges and Borrowing	546,050	1,260,170
	30,106,400	31,275,510
Revenue Income		
Internal Recharges	(13,953,210)	(14,711,320)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Contributions	(488,580)	(488,580)
Customer and Client Receipts	(5,537,890)	(5,046,200)
	(22,168,970)	(22,435,390)
Transport Total Net Budget	7,937,430	8,840,120
Objective Analysis		
Highways Maintenance and Operations	7,697,310	8,607,290
Regional Transport	-	-
Technical Consultancy	32,970	28,930
Transport Strategy and Development	207,150	203,900
Transport Total Net Budget	7,937,430	8,840,120

Development Management
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,461,080	2,516,080
Premises	78,210	65,860
Transport	3,810	3,810
Supplies and Services	361,070	335,020
	2,904,170	2,920,770
Revenue Income		
Internal Recharges	(355,000)	(365,000)
Other Reimbursements and Contributions	(136,070)	(162,630)
Customer and Client Receipts	(1,642,430)	(1,642,430)
	(2,133,500)	(2,170,060)
Development Management Total Net Budget	770,670	750,710
Objective Analysis		
Development Management	296,890	374,930
Housing and Planning Strategy	343,780	245,780
Local Development Framework	130,000	130,000
Development Management Total Net Budget	770,670	750,710

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,313,930	1,258,450
Premises	1,818,620	1,675,270
Transport	370	450
Supplies and Services	37,660	236,210
Support Services	279,000	281,000
	3,449,580	3,451,380
Revenue Income		
Internal Recharges	(1,255,000)	(1,299,000)
Other Reimbursements and Contributions	(219,370)	(338,540)
Customer and Client Receipts	(1,944,140)	(1,671,280)
Other Income	(1,000)	-
	(3,419,510)	(3,308,820)
Fairer Housing Unit Total Net Budget	30,070	142,560
Objective Analysis		
Annuity Lease Back Models	-	-
Fairer Housing Unit Projects	(4,520)	-
Housing Development and Partnership	34,590	142,560
Fairer Housing Unit Total Net Budget	30,070	142,560

Place Director
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	161,540	161,540
Premises	-	4,250
Transport	400	400
Supplies and Services	3,450	3,450
Third Party and Transfer Payments	116,620	116,620
	282,010	286,260
Revenue Income		
Internal Recharges	(75,000)	(75,000)
Other Reimbursements and Contributions	(116,640)	(116,640)
Customer and Client Receipts	(56,720)	(56,720)
	(248,360)	(248,360)
Place Director Total Net Budget	33,650	37,900
Objective Analysis		
Place Director	33,650	37,900
Place Director Total Net Budget	33,650	37,900

Commercial Development and Property
Detailed Budget Page



	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,660,970	1,671,010
Premises	5,117,580	5,099,790
Transport	3,440	3,440
Supplies and Services	1,566,690	1,564,280
Third Party and Transfer Payments	44,170	44,170
Support Services	736,130	486,690
Debt Charges and Borrowing	9,647,010	9,898,490
	18,775,990	18,767,870
Revenue Income		
Internal Recharges	(1,108,510)	(1,162,260)
Other Reimbursements and Contributions	(589,140)	(589,140)
Customer and Client Receipts	(19,781,660)	(20,445,660)
Other Income	(110,970)	(110,970)
	(21,590,280)	(22,308,030)
Commercial Development and Property Total Net Budget	(2,814,290)	(3,540,160)
Objective Analysis		
Office Accommodation	3,845,450	3,343,800
Portfolio	(7,505,200)	(7,746,340)
Property Services	263,990	261,510
Surplus Assets	581,470	600,870
Commercial Development and Property Total Net Budget	(2,814,290)	(3,540,160)

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,301,060	2,497,220
Premises	74,580	114,580
Transport	19,440	19,440
Supplies and Services	3,095,110	2,787,460
Third Party and Transfer Payments	15,238,710	14,902,860
Support Services	1,000	1,000
Debt Charges and Borrowing	448,010	448,010
	21,177,910	20,770,570
Revenue Income		
Grants	(20,982,080)	(20,242,530)
Other Reimbursements and Contributions	(133,840)	(228,840)
Customer and Client Receipts	(139,340)	(139,340)
	(21,255,260)	(20,610,710)
Public Health Service Total Net Budget	(77,350)	159,860
Objective Analysis		
Public Health	(77,350)	159,860
Public Health Service Total Net Budget	(77,350)	159,860

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,301,060	2,497,220
Premises	74,580	114,580
Transport	19,440	19,440
Supplies and Services	3,095,110	2,787,460
Third Party and Transfer Payments	15,238,710	14,902,860
Support Services	1,000	1,000
Debt Charges and Borrowing	448,010	448,010
	21,177,910	20,770,570
Revenue Income		
Grants	(20,982,080)	(20,242,530)
Other Reimbursements and Contributions	(133,840)	(228,840)
Customer and Client Receipts	(139,340)	(139,340)
	(21,255,260)	(20,610,710)
Public Health Total Net Budget	(77,350)	159,860
Objective Analysis		
Public Health Grant	(77,350)	159,860
Public Health Leisure	-	-
Public Health Total Net Budget	(77,350)	159,860

Resources
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	31,615,880	31,577,160
Premises	127,570	119,310
Transport	83,530	79,280
Supplies and Services	7,689,360	7,688,940
Third Party and Transfer Payments	100,000	100,000
Support Services	850	850
Debt Charges and Borrowing	1,318,990	1,325,840
	40,936,180	40,891,380
Revenue Income		
Internal Recharges	(4,405,550)	(4,842,010)
Grants	(2,165,910)	(2,294,950)
Other Reimbursements and Contributions	(4,248,440)	(4,244,860)
Customer and Client Receipts	(3,786,530)	(3,824,950)
	(14,606,430)	(15,206,770)
Resources Total Net Budget	26,329,750	25,684,610
Objective Analysis		
Audit, Risk and Insurance	549,200	534,900
Business Management	8,215,490	8,118,570
Chief Executive	343,330	328,160
Democratic Services	2,048,530	2,013,230
Director of Resources	198,330	167,030
Financial Services	4,706,990	4,698,550
Human Resources	1,904,690	1,874,470
ICT	6,645,800	6,205,310
Legal Services	1,717,390	1,744,390
Resources Total Net Budget	26,329,750	25,684,610

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	835,070	881,950
Supplies and Services	5,260	5,260
	840,330	887,210
Revenue Income		
Internal Recharges	(69,140)	(122,970)
Other Reimbursements and Contributions	(221,990)	(229,340)
	(291,130)	(352,310)
Audit, Risk and Insurance Total Net Budget	549,200	534,900
Objective Analysis		
Audit, Risk and Insurance	549,200	534,900
Audit, Risk and Insurance Total Net Budget	549,200	534,900

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	925,040	925,040
Premises	27,880	27,880
Transport	25,330	25,330
Supplies and Services	1,175,980	1,140,680
Support Services	850	850
	2,155,080	2,119,780
Revenue Income		
Other Reimbursements and Contributions	(102,020)	(102,020)
Customer and Client Receipts	(4,530)	(4,530)
	(106,550)	(106,550)
Democratic Services Total Net Budget	2,048,530	2,013,230
Objective Analysis		
Democratic Services Management	463,820	463,820
Electoral Services	577,980	542,980
Lord Mayor	60,260	60,150
Members' Allowances	946,470	946,280
Democratic Services Total Net Budget	2,048,530	2,013,230

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,362,470	9,334,580
Transport	13,870	13,870
Supplies and Services	1,615,490	1,564,740
Third Party and Transfer Payments	100,000	100,000
	11,091,830	11,013,190
Revenue Income		
Internal Recharges	(967,870)	(802,950)
Grants	(1,746,430)	(1,888,530)
Other Reimbursements and Contributions	(2,029,250)	(1,948,640)
Customer and Client Receipts	(1,641,290)	(1,674,520)
	(6,384,840)	(6,314,640)
Financial Services Total Net Budget	4,706,990	4,698,550
Objective Analysis		
Exchequer Services	340,950	320,740
Finance	2,147,190	2,440,060
Procurement	214,720	206,780
Revenues and Benefits	2,004,130	1,730,970
Financial Services Total Net Budget	4,706,990	4,698,550

**Human Resources
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,815,170	2,842,440
Premises	9,350	850
Transport	5,250	3,300
Supplies and Services	63,380	72,340
	2,893,150	2,918,930
Revenue Income		
Internal Recharges	(155,500)	(156,300)
Grants	(52,120)	(52,120)
Other Reimbursements and Contributions	(652,530)	(702,540)
Customer and Client Receipts	(128,310)	(133,500)
	(988,460)	(1,044,460)
Human Resources Total Net Budget	1,904,690	1,874,470
Objective Analysis		
Health and Safety	393,190	390,680
Operational HR	559,960	518,410
Organisational Development	822,690	801,890
Training Schemes	128,850	163,490
Human Resources Total Net Budget	1,904,690	1,874,470

ICT
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	5,759,770	5,764,150
Premises	200	200
Transport	20,100	17,800
Supplies and Services	3,481,860	3,558,560
Debt Charges and Borrowing	1,318,990	1,325,840
	10,580,920	10,666,550
Revenue Income		
Internal Recharges	(2,300,680)	(2,807,130)
Other Reimbursements and Contributions	(581,950)	(601,620)
Customer and Client Receipts	(1,052,490)	(1,052,490)
	(3,935,120)	(4,461,240)
ICT Total Net Budget	6,645,800	6,205,310
Objective Analysis		
ICT Operations	3,816,370	3,291,580
Technical Refresh	2,829,430	2,913,730
ICT Total Net Budget	6,645,800	6,205,310

Legal Services
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,535,460	2,571,460
Transport	4,900	4,900
Supplies and Services	684,940	684,940
	3,225,300	3,261,300
Revenue Income		
Internal Recharges	(912,360)	(921,360)
Grants	(26,050)	(26,050)
Other Reimbursements and Contributions	(384,500)	(384,500)
Customer and Client Receipts	(185,000)	(185,000)
	(1,507,910)	(1,516,910)
Legal Services Total Net Budget	1,717,390	1,744,390
Objective Analysis		
Coroners	787,330	933,330
Land Charges	(152,790)	(152,790)
Legal Services	1,082,850	963,850
Legal Services Total Net Budget	1,717,390	1,744,390

**Business Management
Detailed Budget Page**

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	8,911,400	8,801,210
Premises	90,140	90,380
Transport	7,080	7,080
Supplies and Services	599,290	599,260
	9,607,910	9,497,930
Revenue Income		
Grants	(341,310)	(328,250)
Other Reimbursements and Contributions	(276,200)	(276,200)
Customer and Client Receipts	(774,910)	(774,910)
	(1,392,420)	(1,379,360)
Business Management Total Net Budget	8,215,490	8,118,570
Objective Analysis		
Business Management	650,310	651,580
Operational Support	6,319,030	6,220,870
Performance	1,246,150	1,246,120
Business Management Total Net Budget	8,215,490	8,118,570

Chief Executive
Detailed Budget Page

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	284,050	268,880
Transport	6,000	6,000
Supplies and Services	53,280	53,280
	343,330	328,160
Chief Executive Total Net Budget	343,330	328,160
Objective Analysis		
Chief Executive	343,330	328,160
Chief Executive Total Net Budget	343,330	328,160

	Base Budget 2021-22 £	Base Budget 2022-23 £
Subjective Analysis		
Revenue Expenditure		
Employees	187,450	187,450
Transport	1,000	1,000
Supplies and Services	9,880	9,880
	198,330	198,330
Revenue Income		
Internal Recharges	-	(31,300)
	-	(31,300)
Director of Resources Total Net Budget	198,330	167,030
Objective Analysis		
Director of Resources	198,330	167,030
Director of Resources Total Net Budget	198,330	167,030